

CONSOLIDATED FINANCIAL REPORT  
FOR FISCAL 2013  
(The Fiscal Year Ended March 31, 2014 under Japanese GAAP)



April 30, 2014

Company Name: Asahi Broadcasting Corporation\*      Stock Exchange Listing: Tokyo Stock Exchange  
 Securities Code: 9405      URL <http://asahi.co.jp/english/>  
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 Scheduled Date of Ordinary General Meeting of Shareholders: June 26, 2014  
 Scheduled Date of Dividend Payment Commencement: June 27, 2014  
 Scheduled Date of Securities Report Filing: June 27, 2014  
 Preparation of Annual Supplementary Explanatory Materials: No  
 Annual Results Briefing Held: Yes (for institutional investors and analysts)  
 \* Asahi Broadcasting Corporation: ABC

(Figures are rounded down to the nearest million yen unless otherwise stated.)

1. Consolidated Financial Results for Fiscal 2013 (April 1, 2013 to March 31, 2014)

(1) Consolidated Operating Results (Percentage figures show the year-on-year increase (decrease).)

	Net Sales		Operating Income		Ordinary Income		Net Income	
	¥ million	%	¥ million	%	¥ million	%	¥ million	%
Fiscal 2013	81,484	3.3	5,791	0.7	6,025	3.5	3,254	17.3
Fiscal 2012	78,847	0.9	5,748	30.5	5,820	25.5	2,774	383.0

Note: Comprehensive Income      Fiscal 2013    ¥3,821 million (3.9%)      Fiscal 2012    ¥3,676 million (249.2%)

	Basic Earnings per Share	Diluted Earnings per Share	Return on Equity	Ordinary Income/Total Assets	Operating Income/Net Sales
	¥	¥	%	%	%
Fiscal 2013	79.70	—	5.7	6.3	7.1
Fiscal 2012	67.93	—	5.0	6.2	7.3

(Reference) Equity in Earnings of Affiliates      Fiscal 2013    ¥— million      Fiscal 2012    ¥— million

(2) Consolidated Financial Position

	Total Assets	Net Assets	Equity-to-Asset Ratio	Net Assets per Share
	¥ million	¥ million	%	¥
March 31, 2014	97,833	62,558	59.9	1,435.60
March 31, 2013	93,986	60,145	60.1	1,383.45

(Reference) Shareholders' Equity      March 31, 2014: ¥58,625 million      March 31, 2013: ¥56,495 million

(3) Consolidated Cash Flows

	Cash Flows from Operating Activities	Cash Flows from Investing Activities	Cash Flows from Financing Activities	Ending Balance of Cash and Cash Equivalents
	¥ million	¥ million	¥ million	¥ million
Fiscal 2013	7,350	(3,934)	(1,576)	16,770
Fiscal 2012	6,271	(5,317)	(3,385)	14,932

## 2. Dividends

	Annual Dividend per Share					Total Dividends	Payout Ratio (Consolidated)	Ratio of Dividends to Net Assets (Consolidated)
	1Q-End	2Q-End	3Q-End	Period-End	Total			
	¥	¥	¥	¥	¥	¥ million	%	%
Fiscal 2012	—	4.50	—	7.50	12.00	490	17.7	0.9
Fiscal 2013	—	6.00	—	10.00	16.00	653	20.1	1.1
Fiscal 2014 (Forecast)	—	6.00	—	10.00	16.00		18.7	

Notes: Breakdown of fiscal 2012 period-end dividend: Ordinary dividend ¥4.50  
Special dividend ¥3.00  
Breakdown of fiscal 2013 period-end dividend: Ordinary dividend ¥6.00  
Special dividend ¥4.00

## 3. Consolidated Financial Results Forecasts for Fiscal 2014 (April 1, 2014 to March 31, 2015)

(Percentage figures show the year-on-year increase (decrease) for each corresponding period.)

	Net Sales		Operating Income		Ordinary Income		Net Income		Basic Earnings per Share
	¥ million	%	¥ million	%	¥ million	%	¥ million	%	¥
Interim Period	40,600	0.9	1,900	(2.3)	2,000	(1.5)	1,200	5.2	29.39
Full Fiscal Year	81,400	(0.1)	5,800	0.1	6,000	(0.4)	3,500	7.5	85.71

\* Notes

(1) Changes in the number of important subsidiaries during the period: None  
(changes in specified subsidiaries resulting in a change in the scope of consolidation)

(2) Changes in accounting policies, accounting estimates and restatements

1) Changes in accounting policies in accordance with changes in accounting standards, etc.: Yes

2) Changes in accounting policies other than 1): None

3) Changes in accounting estimates: None

4) Restatements: None

Note: Please refer to “4. Consolidated Financial Statements (5) Notes regarding Consolidated Financial Statements (Changes in Accounting Policies)” on page 16 of the attached supplementary materials for details.

(3) Number of shares issued and outstanding (common stock)

1) Number of shares issued and outstanding as of the period-end (including treasury stock)	March 31, 2014	41,833,000 shares	March 31, 2013	41,833,000 shares
2) Number of treasury stock as of the period-end	March 31, 2014	996,087 shares	March 31, 2013	996,087 shares
3) Average number of shares issued and outstanding for the period	Fiscal 2013	40,836,913 shares	Fiscal 2012	40,836,913 shares

(Reference) Non-Consolidated Financial Results

1. Non-Consolidated Financial Results for Fiscal 2013 (April 1, 2013 to March 31, 2014)

(1) Non-Consolidated Operating Results (Percentage figures show the year-on-year increase (decrease).)

	Net Sales		Operating Income		Ordinary Income		Net Income	
	¥ million	%	¥ million	%	¥ million	%	¥ million	%
Fiscal 2013	66,517	2.7	4,336	2.0	4,670	6.2	2,878	25.9
Fiscal 2012	64,749	0.6	4,253	42.2	4,398	42.8	2,287	—

	Basic Earnings per Share	Diluted Earnings per Share
	¥	¥
Fiscal 2013	70.49	—
Fiscal 2012	56.01	—

(2) Non-Consolidated Financial Position

	Total Assets		Net Assets		Equity-to-Asset Ratio	Net Assets per Share	
	¥ million	%	¥ million	%	%	¥	
March 31, 2014	77,739		55,085		70.9	1,348.91	
March 31, 2013	75,361		52,548		69.7	1,286.78	

(Reference) Shareholders' Equity March 31, 2014: ¥55,085 million March 31, 2013: ¥52,548 million

2. Non-Consolidated Financial Results Forecasts for Fiscal 2014 (April 1, 2014 to March 31, 2015)

(Percentage figures show the year-on-year increase (decrease) for each corresponding period.)

	Net Sales		Operating Income		Ordinary Income		Net Income		Basic Earnings per Share
	¥ million	%	¥ million	%	¥ million	%	¥ million	%	¥
Interim Period	33,000	0.7	1,600	(2.3)	1,800	(1.9)	1,200	5.8	29.39
Full Fiscal Year	66,200	(0.5)	4,400	1.5	4,700	0.6	2,900	0.7	71.01

\* Disclosure concerning the implementation status of audit procedures

This financial report is exempt from the audit procedure provisions stipulated under the Financial Instruments and Exchange Act of Japan. As of the date of disclosure, audit procedures in connection with consolidated financial statements were in progress.

\* Explanation concerning the appropriate use of forecasts and other special instructions

(Caution regarding forward-looking statements, etc.)

Results forecasts and other forward-looking statements contained in this report are based on the assumptions, beliefs, and uncertainties in light of information available to the Company's management as of the publication date and do not represent promises by the Company or its management that these performance figures will be attained. Actual results may differ materially from forecasts due to a variety of factors. Please refer to "1. Analysis of Operating Results and Financial Position (1) Analysis of Operating Results" on page 2 of the attached supplementary materials for information regarding the underlying assumptions for financial results forecasts, as well as explanatory and other notes regarding the use of financial results forecasts.

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## **1. Analysis of Operating Results and Financial Position**

### **(1) Analysis of Operating Results**

#### 1) Operating Results of Fiscal 2013

In fiscal 2013, which extended from April 1, 2013 to March 31, 2014, the Japanese economy continued its moderate recovery as the yen weakened and share prices climbed as the effect of the economic and financial measures of the Japanese government, and corporate profits and the employment environment improved, while the effects of the surge in demand were also observed prior to increase in the consumption tax. In the advertising industry, the amount of advertisements for TV ad spots in the Osaka district increased from the previous fiscal year. Under these circumstances, in the broadcasting field where the Asahi Broadcasting Group (the Group) conducts its core business, spot TV commercial operating revenues and event income increased from the previous fiscal year, but costs augmented. Namely, operating revenue increased while profits decreased. In the housing business, the openings of a new housing exhibition and a new exhibition of housing-related facilities contributed to increases in both revenue and profit. In the golf business, robust sales of golf course memberships contributed to increases in both revenue and profit. As a consequence of these factors, the Group's net sales for the fiscal year ended March 31, 2014 rose ¥2,636 million, or 3.3%, over the previous fiscal year and amounted to ¥81,484 million.

From the cost standpoint, cost of sales increased ¥2,271 million (4.5%) compared with the previous fiscal year, to ¥52,353 million. Selling, general and administrative expenses increased ¥321 million (1.4%) compared with the previous fiscal year, to ¥23,339 million. As a result of the above, operating income for the fiscal year increased ¥43 million, or 0.7%, to ¥5,791 million, while ordinary income totaled ¥6,025 million, an increase of ¥204 million, or 3.5%. Income before income taxes was ¥6,073 million, an increase of ¥628 million, or 11.5%, and net income was ¥3,254 million, an increase of ¥480 million, or 17.3%.

#### 2) Overview of Business Segments

##### *Broadcasting Business*

In the fiscal year under review, net sales in the broadcasting business totaled ¥70,739 million, up ¥1,781 million, or 2.6%, over the previous fiscal year. In addition to the increases in core spot TV commercial operating revenues, the principal factor accounting for this gain in revenue was a significant increase in event income. On the other hand, there were increases in the TV program expenses and TV agent fee associated with the rises in network time and spot commercial revenues, and event costs augmented while event income grew, and so operating expenses increased 2.9% from the previous fiscal year. As a result, operating income amounted to ¥4,412 million, a decline of ¥95 million, or 2.1%, from the previous fiscal year.

##### *Housing Business*

In the housing business, net sales amounted to ¥9,824 million, an increase of ¥784 million, or 8.7%, compared with the previous fiscal year. In the core housing exhibition site operating activities, the openings of a new housing exhibition in the Tokyo metropolitan area (Totsuka Housing Park) and an exhibition of housing-related facilities (HDC (Housing Design Center) Osaka) contributed to revenue growth. However, operating expenses rose 8.9%, and operating income amounted to ¥1,283 million, an increase of ¥86 million, or 7.2%, from the previous fiscal year.

##### *Golf Business*

Net sales in the golf business rose ¥70 million, or 8.3%, compared with the previous fiscal year, to ¥920 million. The principal factor accounting for this increase was robust sales of golf course memberships. On the other hand, operating expenses rose 2.4%, and operating income amounted to ¥95 million, an increase of ¥51 million, or 117.3%, from the previous fiscal year.

### 3) Future Outlook

In the first quarter (April – June) of fiscal 2014, the fiscal year ending March 31, 2015, the Japanese economy is expected to undergo a major slowdown as a result of the backlash after the implementation of increase in the consumption tax. Subsequently, however, the economy is expected to return to its recovery track, backed by overseas demand and robust public investments as a result of additional economic measures by the government. Turning to developments in the Group's mainstay business, the broadcasting business is expected to experience an ongoing recovery trend.

Net sales, operating income, ordinary income, and net income for the interim period of fiscal 2014 are projected to total ¥40.6 billion, ¥1.9 billion, ¥2.0 billion, and ¥1.2 billion, respectively. For the full fiscal year, net sales, operating income, ordinary income, and net income are forecast to reach ¥81.4 billion, ¥5.8 billion, ¥6.0 billion, and ¥3.5 billion, respectively.

## (2) Analysis of Financial Position

### 1) Assets, Liabilities, and Net Assets

#### *(Assets)*

Consolidated current assets as of the end of the fiscal year under review were ¥35,072 million, ¥687 million higher than at the end of the previous fiscal year (March 31, 2013). Non-current assets amounted to ¥62,761 million, ¥3,160 million higher than at the end of the previous fiscal year. Total assets increased ¥3,847 million, to ¥97,833 million. The increase in non-current assets resulted mainly from purchase of investment securities.

#### *(Liabilities)*

Consolidated current liabilities stood at ¥12,536 million, ¥1,333 million higher than at the end of the previous fiscal year, and non-current liabilities came to ¥22,738 million, ¥100 million above the level in the previous fiscal year-end. Total liabilities increased ¥1,434 million, to ¥35,275 million. The principle reasons for the increase in liabilities were the increases in income taxes payable and notes payable - facilities.

#### *(Net Assets)*

Consolidated total net assets came to ¥62,558 million, ¥2,413 million higher than at the end of the previous fiscal year. Although net income reported for the fiscal year under review was ¥3,254 million, the Group paid a total of ¥551 million in dividends from surplus. In addition, negative ¥787 million in remeasurements of defined benefit plans was reported, due to the revision of retirement benefit accounting.

### 2) Cash Flows

For the fiscal year under review, net cash provided by operating activities totaled ¥7,350 million. Net cash used in investing activities was ¥3,934 million, and net cash used in financing activities came to ¥1,576 million.

Accounting for each of these activities, ending balance of cash and cash equivalents stood at ¥16,770 million, an increase of ¥1,838 million compared with the end of the previous fiscal year. In specific terms, cash flow activities are presented as follows.

#### *(Cash Flows from Operating Activities)*

Net cash provided by operating activities was ¥7,350 million. This result was largely attributable to the recording of income before income taxes as well as depreciation.

*(Cash Flows from Investing Activities)*

Net cash used in investing activities was ¥3,934 million. The major components during the fiscal year under review were purchase of property, plant and equipment as well as purchase of investment securities.

*(Cash Flows from Financing Activities)*

Net cash used in financing activities amounted to ¥1,576 million. The principal component was repayments of lease obligations.

(Reference) Trends in Cash Flow-Related Indicators

	Fiscal 2012	Fiscal 2013
Equity-to-asset ratio (%)	60.1	59.9
Market capitalization ratio (%)	36.6	26.0
Interest-bearing liabilities to cash flow ratio (years)	0.6	0.4
Interest coverage ratio (times)	45.5	79.0

Equity-to-asset ratio: Shareholders' equity / total assets

Market capitalization ratio: Market capitalization / total assets

Interest-bearing liabilities to cash flow ratio: Interest-bearing liabilities / cash flows

Interest coverage ratio: Cash flows / interest payments

Notes:

1. Each index is calculated based on consolidated financial data.
2. Market capitalization is calculated by multiplying the period-end closing share price with the number of shares issued and outstanding as of the period-end (after deducting treasury stock).
3. Cash flows from operating activities are used for cash flows.
4. Interest-bearing liabilities include all interest-bearing liabilities under the liabilities section recorded on consolidated balance sheet.

**(3) Basic Policy and the Appropriation of Profits as well as Dividends for Fiscal 2013 and Fiscal 2014**

Asahi Broadcasting has positioned the appropriate return of profits to shareholders as one of its most-important management priorities. In connection with the allocation of profits, the Company takes into consideration its responsibilities as a broadcasting business operator, in addition to enhancing its financial position and bolstering its operating platform. Asahi Broadcasting maintains the basic policy of providing continuous and stable dividend payments to its shareholders while at the same time returning profits in line with such factors as its business performance.

For the fiscal year ended March 31, 2014, the Company plans to pay a period-end dividend of ¥10.00 per share in consideration of the aforementioned policy and the business performance. This period-end dividend is comprised of an ordinary dividend of ¥6.00 per share and a special dividend of ¥4.00 per share. Accounting for the interim dividend of ¥6.00 per share paid, the annual dividend for fiscal 2013 comes in at ¥16.00 per share.

Turning to the fiscal year ending March 31, 2015, Asahi Broadcasting is forecasting an interim dividend of ¥6.00 per share and a period-end dividend of ¥10.00 per share for an annual dividend of ¥16.00 per share.

**(4) Business Risks**

There are no new additional risks that require disclosure.



## 2. Overview of the Corporate Group

### (1) Overview of Business

Asahi Broadcasting and its other affiliated entity The Asahi Shimbun Company maintain a corporate group that is comprised of their respective subsidiary and affiliated companies. This corporate group engages in a wide range of broadcasting, newspaper, culture, and other-related business activities.

The Asahi Broadcasting corporate group is comprised of the Company, nine subsidiaries, and two affiliated companies. The Group engages in television and radio broadcasting activities as stipulated under the Broadcast Act of Japan; other related activities, including the production of broadcasting programs, housing activities encompassing housing and other exhibition sites; and golf club business-related activities.

The position and relationships between businesses of the Group are presented as follows.

Segment	Principal Companies
Broadcasting business - Broadcasting and other related business activities Broadcasting; program planning, editing, production, and sale Editing, management, and associated activities relating to the broadcasting of program elements	Asahi Broadcasting Corporation Sky-A, Inc. ABC Media Communications ABC LIBRA Co., Ltd. digiasa Corporation Two other companies (Total number of companies: 7)
Housing business - Planning, operation, and management of housing and other exhibition sites	ABC Development Corporation HOUSING SUPPORT Corporation. (Total number of companies: 2)
Golf club business - Management and operation of golf clubs	ABC GOLF CLUB INCORPORATED (Total number of companies: 1)
Other businesses - Leasing, management, and associated activities relating to real estate	ABC Kosan Co., Ltd. LIBERTY CONCERTS INC. (Total number of companies: 2)

### (2) Overview of Affiliated Entities

Company Name	Location	Capital Stock (Millions of Yen)	Principal Business	Percentage of Voting Rights Held		Relationships
				Direct (%)	Held by Affiliated Company (%)	
(Consolidated Subsidiaries)						
Sky-A, Inc.	Fukushima-ku, Osaka City	500	Broadcasting	70.2	—	Four concurrent directors Loans receivable
ABC Media Communications	Fukushima-ku, Osaka City	50	Broadcasting	100.0	—	
ABC LIBRA Co., Ltd.	Fukushima-ku, Osaka City	20	Broadcasting	100.0	—	
ABC Development Corporation	Fukushima-ku, Osaka City	145	Housing	62.0	—	Two concurrent directors
ABC GOLF CLUB INCORPORATED (Note 1)	Kato City, Hyogo Prefecture	1,385	Golf club	95.0	—	Three concurrent directors
(Other affiliated entity)						
Asahi Shimbun Company (Notes 2, 3, 4)	Kita-ku, Osaka City	650	Newspaper	2.3	15.4	One concurrent director

Notes:

1. Falls under the category of a specified subsidiary.
2. Includes an indirect percentage held of 0.2%.
3. The percentage of indirect voting rights held is less than 20%. However, classified as another affiliated entity due to the substantive control held.
4. A Securities Report has been submitted.

### **3. Management Policy**

#### **(1) Policies Fundamental to the Company's Management**

In its mainstay broadcasting business, the Group is working diligently to fulfill its role and responsibilities as a backbone media. In this context, we are making every effort to enrich local communities and cultural pursuits based on an unwavering commitment to peace and freedom. Recognizing that society places the utmost trust and faith in our ability to convey information with integrity, we also strive to exercise a heightened sense of wisdom and knowledge while broadcasting programs that bring pleasure and relaxation to viewers, listeners, and all individuals who use our services.

The Group maintains a corporate philosophy that emphasizes the importance of responding accurately to change while evolving on an ongoing basis. As a dynamic and creative corporate group, our overarching mission is to contribute to the growth and development of society. Guided by this corporate philosophy, we strive to hone our comprehensive strengths as a group. In addition, we place considerable weight on compliance as a corporate entity. Moving forward, we continue to observe the highest ethical standards as a broadcasting station while garnering the trust of our viewing and listening audience as well as advertisers and sponsors.

Coming together as one, we will take steps to further bolster our content production capabilities. At the same time, we will continue to address violent changes in the media environment and maintain our dedication toward strengthening our operating platform and enhancing our corporate value.

#### **(2) Management Targets**

The Group strives to lift television viewer ratings and radio listener ratings in its broadcasting business activities. Complementing these endeavors, the Group engages in operations that prioritize the concentrated allocation of management resources and expenditure efficiency. Through these means, we are working to increase an ordinary income to net sales ratio. In addition, we continue to do our utmost to meet the expectations of shareholders. As a part of these efforts, we are working to improve return on equity.

#### **(3) Medium- and Long-Term Management Strategies as well as Issues to Address**

Since our establishment in 1951, in our television and radio broadcasting activities, we have worked diligently to ensure that information is conveyed accurately as well as in a tasteful and enjoyable manner. This principle lies at the heart of our content production endeavors.

At the suggestion of employees, Asahi Broadcasting Corporation put in place a 10-Year Vision in 2012 identifying an ideal image of the Company a decade ahead. This Vision encapsulates the three recurring themes of “the No.1 Broadcasting Company in Kansai now sets its sight on the world,” “an entertainer that brings families together,” and “Open ↑ Fun ABC! (A company with an environment that promotes exchange of information and love).” The Company is committed to achieving this Vision and as an initial stepping-stone toward achieving these ends, a three-year Group medium-term management plan was put in place, and the Group is working in unison to realize the ideal image.

We will explain the initiatives for achieving the 10-Year Vision.

##### 1) “The No.1 Broadcasting Company in Kansai now sets its sight on the world”

The Company is aiming at becoming “a leading Kansai-based broadcasting company that aims to spread a unified culture and information to the world.”

As we did two years ago, we captured the quadruple crown in average television viewer ratings in 2013 on a calendar year basis. Although we came in third place by a narrow margin in average ratings of all-day category on a fiscal year basis, we earned first place in three categories. In the program editing in April 2014, we have drastically reorganized television programs through “aggressive” programming in an attempt to recapture the quadruple crown

on a calendar and fiscal year basis. We have drastically reorganized the radio programs as well. In mainstay spot TV commercial, we have recaptured the top share in Osaka for the first time in six years. We continue aiming at becoming “The No.1 broadcasting company in Kansai” in terms of both ratings and sales.

Also, focusing on overseas business expansion as a new business frontier, we are steadily making progress through initiatives such as joint production activities with production companies in Europe and the United States and in program sales and format sales in Asian countries, with an eye to business expansion.

## 2) “An entertainer that brings families together”

To continue being “an entertainer that brings people, localities and families together through fun-filled and reliable programs” is in the DNA of each Group employee, and this spirit supports the Company’s business.

We are confident that our belt and regular programs aired in the morning, evening and night and our programs broadcast on the nationwide network are suitable to be widely enjoyed by persons regardless of age and gender. We will deliver fresh excitement through various media such as the Internet, smartphone, or events like “SUMMER SONIC,” in addition to terrestrial television, radio, and CS broadcasting through Sky-A. As we move toward our 65th anniversary, we are soliciting commemorative plans in-house, narrowing down the candidates, and working out the details.

## 3) “Open ↑ Fun ABC!”

For content production environment, we believe that it is vital for us to be “a company with an environment that promotes exchange of information and love.” Based on this belief, we are making various attempts with a view to fostering human resources and build an organization that are distinguished by their abundant creativity in a free-spirited atmosphere.

The “HANA Project,” an in-house revitalization organization comprised of female employees, has made proposals based on the theme of “Colorful ABC” so that each employee can demonstrate his or her individuality, and we are considering the implementation of such proposals. Furthermore, in seeking to become a more open company to the local community, we held “ABC Kansha-sai (Thanksgiving) Maido Hotarumachi!” as a place for directly interacting with television and radio programs and announcers. This event attracted more than 30,000 people during the two-day consecutive holidays in May. We will continue to strive to produce highly creative contents that can be enjoyed even more by ABC fans.

The broadcasting business today confronts a rapidly changing operating environment, and the pace of change is increasing even further. However, by harnessing the cumulative strengths of our abundant human resources and expertise, we will make every effort to maintain 6% or more of an ordinary income to net sales ratio, which is our commitment, and achieve further growth as a corporate group.

As “the No.1 Broadcasting Company in Kansai,” we would also like to express our deep appreciation to all stakeholders for their patronage and support. At the same time, we will take most seriously our responsibilities in continuously meeting expectations. Even at the time of a large-scale disaster, it is vital that we continue television and radio broadcasts to accurately convey necessary information. To make this possible, we have formulated a business continuity plan (BCP) that anticipates various situations and reviews this plan every year. Looking ahead, we intend to work to upgrade and expand this plan and fulfill our social responsibilities as a media organization by being fully prepared for any and all events.

#### 4. Consolidated Financial Statements

##### (1) Consolidated Balance Sheet

(Millions of Yen)

	March 31, 2013	March 31, 2014
<b>Assets</b>		
Current assets		
Cash and deposits	9,862	10,701
Notes and accounts receivable - trade	12,439	12,755
Securities	9,138	8,599
Inventories	941	824
Short-term loans receivable	9	7
Deferred tax assets	629	685
Other	1,398	1,509
Allowance for doubtful accounts	(34)	(9)
<b>Total current assets</b>	<b>34,385</b>	<b>35,072</b>
Non-current assets		
Property, plant and equipment		
Buildings and structures	30,975	31,412
Accumulated depreciation	(9,726)	(10,645)
Buildings and structures, net	21,248	20,766
Machinery, equipment and vehicles	14,974	16,388
Accumulated depreciation	(12,185)	(12,643)
Machinery, equipment and vehicles, net	2,788	3,744
Tools, furniture and fixtures	1,495	1,484
Accumulated depreciation	(1,116)	(1,092)
Tools, furniture and fixtures, net	379	392
Land	10,252	10,567
Lease assets	7,801	7,795
Accumulated depreciation	(4,244)	(5,119)
Lease assets, net	3,557	2,675
Construction in progress	698	39
<b>Total property, plant and equipment</b>	<b>38,925</b>	<b>38,186</b>
Intangible assets		
Software	332	223
Other	219	178
<b>Total intangible assets</b>	<b>552</b>	<b>402</b>
Investments and other assets		
Investment securities	13,546	17,379
Long-term loans receivable	27	29
Long-term prepaid expenses	1,287	1,554
Deferred tax assets	3,569	3,420
Other	1,937	2,030
Allowance for doubtful accounts	(246)	(242)
<b>Total investments and other assets</b>	<b>20,122</b>	<b>24,172</b>
<b>Total non-current assets</b>	<b>59,600</b>	<b>62,761</b>
<b>Total assets</b>	<b>93,986</b>	<b>97,833</b>

(Millions of Yen)

	March 31, 2013	March 31, 2014
<b>Liabilities</b>		
<b>Current liabilities</b>		
Short-term loans payable	—	30
Lease obligations	965	992
Accounts payable - other	6,306	6,007
Accrued expenses	1,482	1,622
Income taxes payable	661	1,330
Provision for directors' bonuses	128	134
Provision for loss on removal of fixed assets	45	—
Notes payable - facilities	134	1,167
Other	1,478	1,252
<b>Total current liabilities</b>	<b>11,202</b>	<b>12,536</b>
<b>Non-current liabilities</b>		
Lease obligations	2,938	1,952
Provision for retirement benefits	11,068	—
Net defined benefit liability	—	11,968
Provision for loss on removal of fixed assets	14	—
Long-term guarantee deposited	7,693	7,867
Other	922	949
<b>Total non-current liabilities</b>	<b>22,638</b>	<b>22,738</b>
<b>Total liabilities</b>	<b>33,841</b>	<b>35,275</b>
<b>Net assets</b>		
<b>Shareholders' equity</b>		
Capital stock	5,299	5,299
Capital surplus	3,610	3,610
Retained earnings	46,814	49,518
Treasury stock	(500)	(500)
<b>Total shareholders' equity</b>	<b>55,223</b>	<b>57,927</b>
<b>Accumulated other comprehensive income</b>		
Valuation difference on available-for-sale securities	1,271	1,485
Remeasurements of defined benefit plans	—	(787)
<b>Total accumulated other comprehensive income</b>	<b>1,271</b>	<b>698</b>
<b>Minority interests</b>	<b>3,649</b>	<b>3,933</b>
<b>Total net assets</b>	<b>60,145</b>	<b>62,558</b>
<b>Total liabilities and net assets</b>	<b>93,986</b>	<b>97,833</b>

**(2) Consolidated Statement of Income and Consolidated Statement of Comprehensive Income**

## Consolidated Statement of Income

(Millions of yen)

	Fiscal 2012 (April 1, 2012 to March 31, 2013)	Fiscal 2013 (April 1, 2013 to March 31, 2014)
Net sales	78,847	81,484
Cost of sales	50,081	52,353
Gross profit	28,766	29,131
Selling, general and administrative expenses	23,017	23,339
Operating income	5,748	5,791
Non-operating income		
Interest and dividends income	156	268
Other	136	148
Total non-operating income	293	417
Non-operating expenses		
Interest expenses	129	93
Loss on disposal of non-current assets	78	72
Other	13	17
Total non-operating expenses	221	183
Ordinary income	5,820	6,025
Extraordinary income		
Gain on sales of non-current assets	—	53
Gain on sales of investment securities	—	4
Total extraordinary income	—	57
Extraordinary loss		
Loss on valuation of investment securities	368	—
Loss on sales of investment securities	—	9
Other	6	—
Total extraordinary losses	375	9
Income before income taxes	5,445	6,073
Income taxes - current	1,617	2,063
Income taxes - deferred	778	403
Total income taxes	2,395	2,467
Income before minority interests	3,049	3,606
Minority interests in income	275	351
Net income	2,774	3,254

Consolidated Statement of Comprehensive Income

(Millions of Yen)

	Fiscal 2012 (April 1, 2012 to March 31, 2013)	Fiscal 2013 (April 1, 2013 to March 31, 2014)
Income before minority interests	3,049	3,606
Other comprehensive income		
Valuation difference on available-for-sale securities	627	215
Total other comprehensive income	627	215
Comprehensive income	3,676	3,821
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	3,397	3,468
Comprehensive income attributable to minority interests	278	353

**(3) Consolidated Statement of Changes in Equity**

Fiscal 2012 (April 1, 2012 to March 31, 2013)

(Millions of Yen)

	Shareholders' equity				
	Capital stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity
Balance at the beginning of period	5,299	3,610	44,408	(500)	52,817
Changes of items during period					
Dividends from surplus			(367)		(367)
Net income			2,774		2,774
Net changes of items other than shareholders' equity					
Total changes of items during period	—	—	2,406	—	2,406
Balance at the end of period	5,299	3,610	46,814	(500)	55,223

	Accumulated other comprehensive income			Minority interests	Total net assets
	Valuation difference on available-for-sale securities	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at the beginning of period	648	—	648	3,432	56,898
Changes of items during period					
Dividends from surplus					(367)
Net income					2,774
Net changes of items other than shareholders' equity	623	—	623	216	840
Total changes of items during period	623	—	623	216	3,246
Balance at the end of period	1,271	—	1,271	3,649	60,145



Fiscal 2013 (April 1, 2013 to March 31, 2014)

(Millions of Yen)

	Shareholders' equity				
	Capital stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity
Balance at the beginning of period	5,299	3,610	46,814	(500)	55,223
Changes of items during period					
Dividends from surplus			(551)		(551)
Net income			3,254		3,254
Net changes of items other than shareholders' equity					
Total changes of items during period	—	—	2,703	—	2,703
Balance at the end of period	5,299	3,610	49,518	(500)	57,927

	Accumulated other comprehensive income			Minority interests	Total net assets
	Valuation difference on available-for-sale securities	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at the beginning of period	1,271	—	1,271	3,649	60,145
Changes of items during period					
Dividends from surplus					(551)
Net income					3,254
Net changes of items other than shareholders' equity	213	(787)	(573)	283	(289)
Total changes of items during period	213	(787)	(573)	283	2,413
Balance at the end of period	1,485	(787)	698	3,933	62,558

**(4) Consolidated Statement of Cash Flows**

(Millions of Yen)

	Fiscal 2012 (April 1, 2012 to March 31, 2013)	Fiscal 2013 (April 1, 2013 to March 31, 2014)
<b>Cash flows from operating activities</b>		
Income before income taxes	5,445	6,073
Depreciation	3,567	3,394
Amortization of goodwill	33	—
Increase (decrease) in allowance for doubtful accounts	20	(28)
Increase (decrease) in provision for retirement benefits	27	—
Increase (decrease) in net defined benefit liability	—	(321)
Increase (decrease) in provision for loss on removal of fixed assets	(46)	(60)
Interest and dividends income	(156)	(268)
Interest expenses	129	93
Loss (gain) on sales of property, plant and equipment	—	(53)
Loss (gain) on disposal of non-current assets	78	72
Loss (gain) on sales of investment securities	—	5
Loss (gain) on valuation of investment securities	368	—
Decrease (increase) in notes and accounts receivable - trade	(0)	(315)
Decrease (increase) in inventories	138	117
Increase (decrease) in notes and accounts payable - trade	(608)	291
Other, net	(137)	(424)
<b>Subtotal</b>	<b>8,860</b>	<b>8,576</b>
Interest and dividends income received	155	269
Interest expenses paid	(137)	(93)
Income taxes paid	(2,607)	(1,402)
<b>Net cash provided by (used in) operating activities</b>	<b>6,271</b>	<b>7,350</b>
<b>Cash flows from investing activities</b>		
Payments into time deposits	(320)	(320)
Proceeds from withdrawal of time deposits	220	420
Purchase of securities	(3,794)	(1,200)
Proceeds from sales of securities	2,366	4,036
Purchase of property, plant and equipment	(1,309)	(1,894)
Proceeds from sales of property, plant and equipment	559	63
Purchase of intangible assets	(118)	(53)
Purchase of investment securities	(3,538)	(5,121)
Proceeds from sales of investment securities	744	228
Payments of loans receivable	(16)	(68)
Collection of loans receivable	22	68
Other, net	(133)	(93)
<b>Net cash provided by (used in) investing activities</b>	<b>(5,317)</b>	<b>(3,934)</b>

	(Millions of Yen)	
	Fiscal 2012 (April 1, 2012 to March 31, 2013)	Fiscal 2013 (April 1, 2013 to March 31, 2014)
<b>Cash flows from financing activities</b>		
Increase in short-term loans payable	—	30
Repayment of long-term loans payable	(2,010)	—
Cash dividends paid	(367)	(551)
Cash dividends paid to minority shareholders	(59)	(69)
Repayments of lease obligations	(948)	(985)
Net cash provided by (used in) financing activities	(3,385)	(1,576)
Net increase (decrease) in cash and cash equivalents	(2,432)	1,838
Beginning balance of cash and cash equivalents	17,364	14,932
Ending balance of cash and cash equivalents	14,932	16,770

## (5) Notes regarding Consolidated Financial Statements

(Going Concern Assumptions)

Not applicable.

(Changes in Accounting Policies)

(Application of Accounting Standard for Retirement Benefits, etc.)

“Accounting Standard for Retirement Benefits” (Accounting Standards Board of Japan [ASBJ] Statement No. 26, issued on May 17, 2012, hereinafter, the “Standard”), and “Guidance on Accounting Standard for Retirement Benefits” (ASBJ Guidance No. 25, issued on May 17, 2012, hereinafter, the “Guidance”) have been applied from the end of the fiscal year under review (except for the provisions specified in the main clause of Paragraph 35 of the Standard and the main clause of Paragraph 67 of the Guidance), and the accounting treatment method has been changed so that the amount of retirement benefit obligations minus plan assets is recognized as net defined benefit liability, and the unrecognized actuarial gains and losses are recognized as net defined benefit liability.

The application of the Standard, etc. is subject to the transitional treatment provided for in Paragraph 37 of the Standard. Consequently, the impact of this change has been recognized as increases or decreases to remeasurements of defined benefit plans under accumulated other comprehensive income at the end of the fiscal year under review.

As a result, as of March 31, 2014, a net defined benefit liability of ¥11,968 million was recognized. In addition, deferred tax assets increased by ¥435 million and accumulated other comprehensive income decreased by ¥787 million.

The impact of this change on per share data is stated in the relevant section.

(Accounting Standards not yet Applied)

- Accounting Standard for Retirement Benefits (ASBJ Statement No. 26, issued on May 17, 2012)

- Guidance on Accounting Standard for Retirement Benefits (ASBJ Guidance No. 25, issued on May 17, 2012)

(1) Overview

The Accounting Standard, etc. have been revised mainly in terms of the accounting methods for unrecognized actuarial gains and losses and unrecognized prior service costs, the calculation method of retirement benefit obligations and service costs, and the enhancement of disclosures thereof, in light of perspectives to improve financial reporting and international trend.

(2) Scheduled Date of Application

The Company will apply the revised calculation method of retirement benefit obligations and service costs from the beginning of the fiscal year ending March 31, 2015.

(3) Impact of Applying the Accounting Standard and its Guidance

By applying the Accounting Standard, etc. it is expected that deferred tax assets and net defined benefit liability will be increased by ¥3,909 million and ¥10,982 million, respectively, and retained earnings will be decreased by ¥7,072 million at the beginning of the fiscal year ending March 31, 2015.

In addition, operating income, ordinary income and income before income taxes in the fiscal year ending March 31, 2015 are expected to increase by ¥188 million each.

(Segment Information, etc.)

### 1. Description of Reportable Segments

The reportable segments of the Group are its constituent units for which separate financial information is available and which are subject to periodic examination in order for the Board of Directors to determine the allocation of management resources and evaluate financial results.

The Group maintains three reportable segments with business activities undertaken primarily in the broadcasting, housing, and golf club business fields.

The broadcasting business comprises television, radio, and related broadcasting activities. The housing business is made up of housing exhibition site operating and related activities. The golf club business includes golf club operating activities.

### 2. Explanation of Measurements of Sales, Profit, Loss, Asset, Liability and Other Items for Each Reportable Segment

Fiscal 2012 (April 1, 2012 to March 31, 2013)

(Millions of Yen)

	Reportable Segment				Adjustments (Note 1)	Amounts Recorded on Consolidated Financial Statements (Note 2)
	Broadcasting	Housing	Golf Club	Total		
Sales						
Revenues from external customers	68,957	9,039	849	78,847	—	78,847
Transactions with other segments	375	19	47	441	(441)	—
Total	69,333	9,059	896	79,289	(441)	78,847
Segment profit	4,507	1,197	44	5,748	—	5,748
Segment assets	75,964	8,954	9,384	94,303	(317)	93,986
Other items						
Depreciation	3,051	429	86	3,567	—	3,567
Increase in property, plant and equipment and intangible assets	1,363	1,006	46	2,416	—	2,416

Notes:

1. Adjustments are outlined as follows:
  - (1) The adjustment to transactions with other segments of negative ¥441 million represents the amount of intrasegment transaction elimination.
  - (2) The adjustment to segment assets of negative ¥317 million represents the amount of intrasegment receivables and payables elimination.
2. Segment profit refers to operating income recorded on the consolidated statement of income.
3. Amortization and increases of long-term prepaid expenses are included in depreciation as well as increase in property, plant and equipment and intangible assets.

Fiscal 2013 (April 1, 2013 to March 31, 2014)

(Millions of Yen)

	Reportable Segment				Adjustments (Note 1)	Amounts Recorded on Consolidated Financial Statements (Note 2)
	Broadcasting	Housing	Golf Club	Total		
Sales						
Revenues from external customers	70,739	9,824	920	81,484	—	81,484
Transactions with other segments	369	21	48	439	(439)	—
Total	71,109	9,845	969	81,923	(439)	81,484
Segment profit	4,412	1,283	95	5,791	—	5,791
Segment assets	78,719	9,885	9,457	98,061	(227)	97,833
Other items						
Depreciation	2,874	431	88	3,394	—	3,394
Increase in property, plant and equipment and intangible assets	1,667	1,251	42	2,960	—	2,960

Notes:

1. Adjustments are outlined as follows:
  - (1) The adjustment to transactions with other segments of negative ¥439 million represents the amount of intrasegment transaction elimination.
  - (2) The adjustment to segment assets of negative ¥227 million represents the amount of intrasegment receivables and payables elimination.
2. Segment profit refers to operating income recorded on the consolidated statement of income.
3. Amortization and increases of long-term prepaid expenses are included in depreciation as well as increase in property, plant and equipment and intangible assets.

(Per Share Information)

(Yen)

	Fiscal 2012 (April 1, 2012 to March 31, 2013)	Fiscal 2013 (April 1, 2013 to March 31, 2014)
Net assets per share	1,383.45	1,435.60
Basic earnings per share	67.93	79.70

Notes:

1. Diluted earnings per share information has been omitted as there were no potential shares with a dilutive effect.
2. The basis for calculating basic earnings per share is presented as follows.
3. As stated in “Changes in Accounting Policies,” Accounting Standard for Retirement Benefits, etc. have been applied subject to the transitional treatment provided for in Paragraph 37 of the Accounting Standard for Retirement Benefits.  
As a result, net assets per share decreased by ¥19.27 for the fiscal year ended March 31, 2014.

	Fiscal 2012 (April 1, 2012 to March 31, 2013)	Fiscal 2013 (April 1, 2013 to March 31, 2014)
Basic earnings per share		
Net income (Millions of Yen)	2,774	3,254
Amount not attributable to common shareholders (Millions of Yen)	—	—
Net income attributable to common stock (Millions of Yen)	2,774	3,254
Average number of common stock shares issued and outstanding during the period (Thousands of Shares)	40,836	40,836

4. The basis for calculating net assets per share is presented as follows:

	March 31, 2013	March 31, 2014
Total net assets (Millions of Yen)	60,145	62,558
Amount excluded from total net assets (Millions of Yen)	3,649	3,933
(Minority interests)	(3,649)	(3,933)
Net assets attributable to common stock as of the end of the period (Millions of Yen)	56,495	58,625
Number of shares of common stock issued and outstanding as of the end of the period calculated under net assets per share (Thousands of Shares)	40,836	40,836

(Significant Events after Reporting Period)

Not applicable.

## 5. Non-Consolidated Financial Statements

### (1) Balance Sheet

(Millions of Yen)

	March 31, 2013	March 31, 2014
<b>Assets</b>		
Current assets		
Cash and deposits	6,650	7,760
Notes receivable - trade	329	260
Accounts receivable - trade	11,705	12,056
Securities	7,938	7,199
Program right	868	640
Supplies	39	36
Short-term loans receivable	109	7
Accounts receivable - other	526	584
Deferred tax assets	569	627
Other	308	355
<b>Total current assets</b>	<b>29,047</b>	<b>29,528</b>
Non-current assets		
Property, plant and equipment		
Buildings	17,689	17,700
Accumulated depreciation	(3,508)	(4,129)
Buildings, net	14,181	13,571
Structures	1,650	1,716
Accumulated depreciation	(689)	(783)
Structures, net	960	932
Machinery and equipment	14,420	15,785
Accumulated depreciation	(11,727)	(12,152)
Machinery and equipment, net	2,692	3,633
Vehicles	184	184
Accumulated depreciation	(159)	(169)
Vehicles, net	25	15
Tools, furniture and fixtures	998	966
Accumulated depreciation	(667)	(639)
Tools, furniture and fixtures, net	330	326
Land	4,466	4,456
Lease assets	7,774	7,752
Accumulated depreciation	(4,232)	(5,101)
Lease assets, net	3,541	2,651
Construction in progress	555	39
<b>Total property, plant and equipment</b>	<b>26,755</b>	<b>25,627</b>
Intangible assets		
Software	267	141
Other	208	163
<b>Total intangible assets</b>	<b>476</b>	<b>304</b>



(Millions of Yen)

	March 31, 2013	March 31, 2014
<b>Investments and other assets</b>		
Investment securities	13,256	17,088
Stocks of subsidiaries and associates	1,738	1,738
Long-term loans receivable from employees	27	29
Long-term loans receivable from subsidiaries and associates	300	250
Long-term prepaid expenses	6	5
Deferred tax assets	3,338	2,755
Other	657	648
Allowance for doubtful accounts	(241)	(238)
Total investments and other assets	19,082	22,277
Total non-current assets	46,314	48,210
Total assets	75,361	77,739
<b>Liabilities</b>		
<b>Current liabilities</b>		
Lease obligations	960	983
Accounts payable - other	5,587	5,248
Accrued expenses	1,366	1,501
Income taxes payable	285	986
Accrued consumption taxes	285	124
Advances received	220	100
Deposits received	197	199
Provision for directors' bonuses	73	69
Provision for loss on removal of fixed assets	45	—
Asset retirement obligations	6	—
Notes payable - facilities	134	1,167
Total current liabilities	9,162	10,381
<b>Non-current liabilities</b>		
Lease obligations	2,927	1,930
Provision for retirement benefits	10,621	10,281
Provision for loss on removal of fixed assets	14	—
Asset retirement obligations	0	—
Other	87	60
Total non-current liabilities	13,650	12,272
Total liabilities	22,812	22,653

(Millions of Yen)

	March 31, 2013	March 31, 2014
Net assets		
Shareholders' equity		
Capital stock	5,299	5,299
Capital surplus		
Legal capital surplus	3,515	3,515
Other capital surplus	95	95
Total capital surplus	3,610	3,610
Retained earnings		
Legal retained earnings	450	450
Other retained earnings		
Reserve for special depreciation	—	574
Reserve for advanced depreciation of non-current assets	105	105
General reserve	37,400	37,400
Retained earnings brought forward	4,918	6,670
Total retained earnings	42,873	45,200
Treasury stock	(500)	(500)
Total shareholders' equity	51,282	53,609
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	1,265	1,475
Total valuation and translation adjustments	1,265	1,475
Total net assets	52,548	55,085
Total liabilities and net assets	75,361	77,739

**(2) Statement of Income**

(Millions of Yen)

	Fiscal 2012 (April 1, 2012 to March 31, 2013)	Fiscal 2013 (April 1, 2013 to March 31, 2014)
Net sales		
Income from television business	58,591	59,360
Income from radio business	2,772	2,821
Other revenue	3,385	4,335
Total net sales	64,749	66,517
Cost of sales		
Personal expenses	8,350	8,597
Program expenses	18,421	18,725
Network expenses	5,957	5,938
Maintenance and operating expenses	1,084	1,082
Event expenses	1,755	2,537
Depreciation	2,709	2,553
Other cost	1,279	1,378
Total cost of sales	39,558	40,812
Gross profit	25,190	25,704
Selling, general and administrative expenses		
Personnel expenses	4,214	4,318
Business advertising expenses	1,260	1,206
Agent fee	11,087	11,335
Repair expenses	885	921
Depreciation	306	285
Other	3,183	3,301
Total selling, general and administrative expenses	20,937	21,368
Operating income	4,253	4,336
Non-operating income		
Interest income	36	59
Dividends income	206	327
Other	100	125
Total non-operating income	344	513
Non-operating expenses		
Interest expenses	129	92
Loss on disposal of non-current assets	59	72
Other	9	14
Total non-operating expenses	198	179
Ordinary income	4,398	4,670

(Millions of Yen)

	Fiscal 2012 (April 1, 2012 to March 31, 2013)	Fiscal 2013 (April 1, 2013 to March 31, 2014)
Extraordinary income		
Gain on sales of non-current assets	—	53
Total extraordinary income	—	53
Extraordinary loss		
Loss on valuation of investment securities	367	—
Loss on sales of investment securities	—	9
Other	6	—
Total extraordinary losses	373	9
Income before income taxes	4,024	4,713
Income taxes - current	972	1,432
Income taxes - deferred	765	403
Total income taxes	1,737	1,835
Net income	2,287	2,878

### (3) Statement of Changes in Equity

Fiscal 2012 (April 1, 2012 to March 31, 2013)

(Millions of Yen)

	Shareholders' equity			
	Capital stock	Capital surplus		
		Legal capital surplus	Other capital surplus	Total capital surplus
Balance at the beginning of period	5,299	3,515	95	3,610
Changes of items during period				
Provision of reserve for special depreciation				
Dividends from surplus				
Net income				
Net changes of items other than shareholders' equity				
Total changes of items during period	—	—	—	—
Balance at the end of period	5,299	3,515	95	3,610

	Shareholders' equity					
	Retained earnings					Total retained earnings
	Legal retained earnings	Other retained earnings			Retained earnings brought forward	
Reserve for special depreciation		Reserve for advanced depreciation of non-current assets	General reserve			
Balance at the beginning of period	450	—	105	37,400	2,998	40,953
Changes of items during period						
Provision of reserve for special depreciation						
Dividends from surplus					(367)	(367)
Net income					2,287	2,287
Net changes of items other than shareholders' equity						
Total changes of items during period	—	—	—	—	1,919	1,919
Balance at the end of period	450	—	105	37,400	4,918	42,873

	Shareholders' equity		Valuation and translation adjustments		Total net assets
	Treasury stock	Total shareholders' equity	Valuation difference on available-for-sale securities	Total valuation and translation adjustments	
Balance at the beginning of period	(500)	49,362	647	647	50,010
Changes of items during period					
Provision of reserve for special depreciation		—			—
Dividends from surplus		(367)			(367)
Net income		2,287			2,287
Net changes of items other than shareholders' equity			618	618	618
Total changes of items during period	—	1,919	618	618	2,537
Balance at the end of period	(500)	51,282	1,265	1,265	52,548

Fiscal 2013 (April 1, 2013 to March 31, 2014)

(Millions of Yen)

	Shareholders' equity			
	Capital stock	Capital surplus		
		Legal capital surplus	Other capital surplus	Total capital surplus
Balance at the beginning of period	5,299	3,515	95	3,610
Changes of items during period				
Provision of reserve for special depreciation				
Dividends from surplus				
Net income				
Net changes of items other than shareholders' equity				
Total changes of items during period	—	—	—	—
Balance at the end of period	5,299	3,515	95	3,610

	Shareholders' equity					
	Retained earnings					Total retained earnings
	Legal retained earnings	Other retained earnings			Retained earnings brought forward	
Reserve for special depreciation		Reserve for advanced depreciation of non-current assets	General reserve			
Balance at the beginning of period	450	—	105	37,400	4,918	42,873
Changes of items during period						
Provision of reserve for special depreciation		574			(574)	—
Dividends from surplus					(551)	(551)
Net income					2,878	2,878
Net changes of items other than shareholders' equity						
Total changes of items during period	—	574	—	—	1,752	2,327
Balance at the end of period	450	574	105	37,400	6,670	45,200

	Shareholders' equity		Valuation and translation adjustments		Total net assets
	Treasury stock	Total shareholders' equity	Valuation difference on available-for-sale securities	Total valuation and translation adjustments	
Balance at the beginning of period	(500)	51,282	1,265	1,265	52,548
Changes of items during period					
Provision of reserve for special depreciation		—			—
Dividends from surplus		(551)			(551)
Net income		2,878			2,878
Net changes of items other than shareholders' equity			209	209	209
Total changes of items during period	—	2,327	209	209	2,537
Balance at the end of period	(500)	53,609	1,475	1,475	55,085

## 6. Other Information

### (1) Breakdown of Non-Consolidated Net Sales

	Fiscal 2012 (April 1, 2012 to March 31, 2013)	Fiscal 2013 (April 1, 2013 to March 31, 2014)	Increase / (Decrease)	% Change
	Millions of Yen	Millions of Yen	Millions of Yen	%
Television broadcasting business revenue				
Time	20,881	20,836	(44)	(0.2)
Spot	35,467	36,240	773	2.2
Program sales	2,242	2,283	40	1.8
Subtotal	58,591	59,360	769	1.3
Radio broadcasting business revenue	2,772	2,821	48	1.8
Other	3,385	4,335	950	28.1
Total	64,749	66,517	1,768	2.7

### (2) Changes to the Officers of the Company

Please refer to the "Notice of Changes in Personnel," announced on April 30, 2014. (Available in Japanese only.)