



May 29, 2025

Company Name: Asahi Broadcasting Group Holdings Corporation

Representative: Shinya Yamamoto, Representative Director

(Securities Code: 9405, Tokyo Stock Exchange Prime Market)

Inquiries: Yoko Kumada, Executive Officer, General Manager, Financial Affairs Division

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Notice Concerning Financial Results of Parent Company, Etc.

Asahi Broadcasting Group Holdings Corporation (hereinafter the “Company”) hereby announces that its parent company, The Asahi Shimbun Company (Head Office: 2-3-18, Nakanoshima, Kita Ward, Osaka; Representative: Katsu Tsunoda, President (Chief Operating Officer); Capital: 650 million yen), has finalized the consolidated and non-consolidated financial results for the fiscal year ended March 31, 2025. The details are described in the attachment.

1. Attachment

Consolidated Financial Results for the Fiscal Year Ended March 31, 2025

(Consolidated Balance Sheet, Consolidated Statements of Income and Comprehensive Income, Consolidated Statement of Changes in Equity, Consolidated Statement of Cash Flows, Non-consolidated Balance Sheet, Non-consolidated Statement of Income, and Non-consolidated Statement of Changes in Equity)

2. About the parent company, etc. of the Company (as of March 31, 2025)

(1) Trade name, etc. of the parent company, etc.

Parent company, etc.: The Asahi Shimbun Company

Attribute: Company that the listed company is an affiliate of

Ratio of voting rights held by the parent company, etc.: 14.9%

(2) Positioning of the Company in the corporate group centering on the parent company, etc. and the relationships between other listed companies and the parent company, etc.

The Company is an equity method affiliate of The Asahi Shimbun Company. The two companies cooperate with each other in news coverage, business activities, and other matters for Asahi Television Broadcasting Corporation in the Asahi Broadcasting Group.

Ms. Reiko Horikoshi, a board director of The Asahi Shimbun Company, serves as a director of the Company.

In addition, the Company, along with TV Asahi Holdings Corporation, is positioned as a core company among the TV and radio companies in the Asahi Shimbun Group, with Asahi Television Broadcasting Corporation in the Asahi Broadcasting Group carrying out personnel exchanges of reporters and other staff members with The Asahi Shimbun Company.

The trusted brand of The Asahi Shimbun Company is also beneficial for the Company’s business. Based on independent management decisions, the Company will continue to maintain and develop the Asahi brand in the broadcasting field.

(3) Matters concerning transactions with the parent company, etc.

There are no significant transactions between the Company and The Asahi Shimbun Company.

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

May 29, 2025

Consolidated Financial Results For the Fiscal Year Ended March 31, 2025

Company name: The Asahi Shimbun Company
Head office: 2-3-18, Nakanoshima, Kita Ward, Osaka
Inquiries: Manabu Maeda, General Manager of Finance Division, Corporate Headquarters
Telephone: +81-3-3545-0131
Scheduled date of annual general meeting of shareholders: June 24, 2025
Scheduled date to commence dividend payments: June 25, 2025
Scheduled date to file annual securities report: June 25, 2025

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	278,068	3.3	5,619	(2.8)	16,539	26.5	9,765	(1.4)
March 31, 2024	269,116	0.8	5,781	—	13,069	85.1	9,899	281.9

Note: Comprehensive income For the fiscal year ended March 31, 2025: ¥17,675 million [(34.0)%]
For the fiscal year ended March 31, 2024: ¥26,783 million [94.1%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2025	3,166.20	—	2.5	2.8	2.0
March 31, 2024	3,209.60	—	2.7	2.3	2.1

Reference: Share of profit (loss) of entities accounted for using equity method
For the fiscal year ended March 31, 2025: ¥8,150 million
For the fiscal year ended March 31, 2024: ¥5,162 million

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2025	589,152	407,458	67.9	129,683.12
March 31, 2024	585,550	390,847	65.4	124,151.02

Reference: Equity
As of March 31, 2025: ¥399,984 million
As of March 31, 2024: ¥382,917 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2025	14,799	(20,755)	(3,229)	61,990
March 31, 2024	14,434	(4,429)	(1,985)	71,206

2. Cash dividends

	Annual dividends per share			Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	Semi-annual period end	Fiscal year-end	Total			
	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2024	25.00	65.00	90.00	288	2.8	0.1
Fiscal year ended March 31, 2025	25.00	65.00	90.00	288	2.8	0.1

* Notes

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included: 2 companies (Newton Press Inc. and LightUp Shopping Club Inc.)

Excluded: 4 companies (Asahi Family News Co., Ltd., Asahi Orikomi Seibu K.K., Asahi Orikomi Nagoya K.K., and Asahi Support Center K.K.)

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: Yes

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2025	3,200,000 shares
As of March 31, 2024	3,200,000 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2025	115,679 shares
As of March 31, 2024	115,710 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2025	3,084,308 shares
Fiscal year ended March 31, 2024	3,084,288 shares

(Note) The number of treasury shares at the end of the period refers to the treasury shares (shares of the Company) held by entities accounted for using equity method attributable to the Company.

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	175,891	(3.9)	3,228	(31.2)	8,009	(6.9)	7,274	32.0
March 31, 2024	182,998	0.6	4,690	—	8,604	246.6	5,510	—

	Basic earnings per share	Diluted earnings per share
Fiscal year ended	Yen	Yen
March 31, 2025	2,273.38	—
March 31, 2024	1,722.11	—

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2025	386,436	205,770	53.2	64,303.33
March 31, 2024	386,789	199,845	51.7	62,451.84

Reference: Equity

As of March 31, 2025: ¥205,770 million

As of March 31, 2024: ¥199,845 million

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

Consolidated Financial Statements
(1) Consolidated Balance Sheet

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	100,537	87,379
Notes receivable - trade	273	446
Accounts receivable - trade	20,754	20,019
Contract assets	1,496	2,691
Investments in leases	1,405	1,008
Securities	3,000	12,700
Merchandise and finished goods	2,137	4,917
Work in process	37	99
Raw materials and supplies	736	742
Other	11,353	11,909
Allowance for doubtful accounts	(57)	(42)
Total current assets	141,674	141,872
Non-current assets		
Property, plant and equipment		
Buildings and structures	327,811	328,121
Accumulated depreciation	(206,169)	(213,665)
Buildings and structures, net	121,641	114,455
Machinery, equipment and vehicles	47,231	45,953
Accumulated depreciation	(42,557)	(42,263)
Machinery, equipment and vehicles, net	4,674	3,689
Land	52,589	52,153
Construction in progress	2,681	4,547
Other	17,167	17,593
Accumulated depreciation	(14,633)	(15,058)
Other, net	2,533	2,534
Total property, plant and equipment	184,120	177,380
Intangible assets	7,252	12,965
Investments and other assets		
Investment securities	242,876	247,857
Long-term loans receivable	1,434	928
Deferred tax assets	979	1,277
Other	7,418	7,097
Allowance for doubtful accounts	(205)	(227)
Total investments and other assets	252,503	256,932
Total non-current assets	443,876	447,279
Total assets	585,550	589,152

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	20,512	20,493
Short-term borrowings	90	90
Current portion of long-term borrowings	1,009	1,004
Lease liabilities	536	400
Accrued expenses	10,998	11,504
Income taxes payable	781	500
Provision for removal expenses of non-current assets	350	—
Provision for loss on closing of business offices	—	18
Asset retirement obligations	143	255
Other	20,210	21,224
Total current liabilities	54,632	55,491
Non-current liabilities		
Long-term borrowings	4,030	3,015
Lease liabilities	953	657
Deferred tax liabilities	19,772	27,963
Provision for retirement benefits for directors (and other officers)	288	271
Provision for loss on closing of business offices	—	602
Retirement benefit liability	86,611	65,513
Asset retirement obligations	2,385	2,430
Long-term guarantee deposits	25,239	25,386
Other	790	361
Total non-current liabilities	140,070	126,202
Total liabilities	194,703	181,693
Net assets		
Shareholders' equity		
Share capital	650	650
Capital surplus	2,002	2,073
Retained earnings	321,608	330,773
Treasury shares	(6,989)	(6,987)
Total shareholders' equity	317,270	326,509
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	53,351	52,186
Deferred gains or losses on hedges	(2)	(2)
Foreign currency translation adjustment	486	677
Remeasurements of defined benefit plans	11,811	20,613
Total accumulated other comprehensive income	65,647	73,475
Non-controlling interests	7,929	7,473
Total net assets	390,847	407,458
Total liabilities and net assets	585,550	589,152

(2) Consolidated Statements of Income and Comprehensive Income

Consolidated Statement of Income

(Millions of yen)

	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Net sales	269,116	278,068
Cost of sales	201,512	205,228
Gross profit	67,603	72,839
Selling, general and administrative expenses	61,822	67,220
Operating profit	5,781	5,619
Non-operating income		
Interest income	28	152
Dividend income	1,861	2,049
Commission income	186	172
Share of profit of entities accounted for using equity method	5,162	8,150
Other	399	826
Total non-operating income	7,638	11,351
Non-operating expenses		
Interest expenses	22	48
Donations	201	192
Loss on investments in partnerships	—	72
Other	126	118
Total non-operating expenses	349	431
Ordinary profit	13,069	16,539
Extraordinary income		
Gain on sale of non-current assets	4,606	553
Gain on sale of investment securities	2	429
Other	257	35
Total extraordinary income	4,865	1,017
Extraordinary losses		
Loss on sale of non-current assets	14	27
Loss on retirement of non-current assets	637	250
Loss on sale of investment securities	—	331
Impairment losses	5,706	2,078
Extra payments for early retirements	6	—
Provision for removal expenses of non-current assets	350	—
Provision for allowance for loss on closing of business offices	—	621
Other	332	285
Total extraordinary losses	7,048	3,595
Profit before income taxes	10,887	13,961
Income taxes - current	838	535
Income taxes - deferred	443	3,565
Total income taxes	1,282	4,100
Profit	9,604	9,860
Profit (loss) attributable to non-controlling interests	(294)	95
Profit attributable to owners of parent	9,899	9,765

Consolidated Statement of Comprehensive Income

(Millions of yen)

	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Profit	9,604	9,860
Other comprehensive income		
Valuation difference on available-for-sale securities	6,881	(945)
Deferred gains or losses on hedges	—	0
Foreign currency translation adjustment	34	63
Remeasurements of defined benefit plans, net of tax	3,501	7,902
Share of other comprehensive income of entities accounted for using equity method	6,761	794
Total other comprehensive income	17,178	7,814
Comprehensive income	26,783	17,675
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	27,066	17,593
Comprehensive income attributable to non-controlling interests	(283)	82

(3) Consolidated Statement of Changes in Equity

Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	650	2,002	312,002	(6,990)	307,664
Changes during period					
Dividends of surplus			(224)		(224)
Profit attributable to owners of parent			9,899		9,899
Change in ownership interest of parent due to transactions with non-controlling interests					—
Net change in retained earnings resulting from inclusion or exclusion of subsidiaries			(69)		(69)
Change in treasury shares arising from change in equity in entities accounted for using equity method				0	0
Net changes in items other than shareholders' equity					—
Total changes during period	—	—	9,605	0	9,606
Balance at end of period	650	2,002	321,608	(6,989)	317,270

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	41,880	(3)	247	6,354	48,479	8,227	364,372
Changes during period							
Dividends of surplus							(224)
Profit attributable to owners of parent							9,899
Change in ownership interest of parent due to transactions with non-controlling interests							—
Net change in retained earnings resulting from inclusion or exclusion of subsidiaries							(69)
Change in treasury shares arising from change in equity in entities accounted for using equity method							0
Net changes in items other than shareholders' equity	11,470	0	239	5,457	17,167	(297)	16,869
Total changes during period	11,470	0	239	5,457	17,167	(297)	26,475
Balance at end of period	53,351	(2)	486	11,811	65,647	7,929	390,847

Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	650	2,002	321,608	(6,989)	317,270
Changes during period					
Dividends of surplus			(288)		(288)
Profit attributable to owners of parent			9,765		9,765
Change in ownership interest of parent due to transactions with non-controlling interests		71			71
Net change in retained earnings resulting from inclusion or exclusion of subsidiaries			(312)		(312)
Change in treasury shares arising from change in equity in entities accounted for using equity method				2	2
Net changes in items other than shareholders' equity					—
Total changes during period	—	71	9,165	2	9,238
Balance at end of period	650	2,073	330,773	(6,987)	326,509

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	53,351	(2)	486	11,811	65,647	7,929	390,847
Changes during period							
Dividends of surplus							(288)
Profit attributable to owners of parent							9,765
Change in ownership interest of parent due to transactions with non-controlling interests							71
Net change in retained earnings resulting from inclusion or exclusion of subsidiaries							(312)
Change in treasury shares arising from change in equity in entities accounted for using equity method							2
Net changes in items other than shareholders' equity	(1,164)	(0)	190	8,802	7,828	(456)	7,371
Total changes during period	(1,164)	(0)	190	8,802	7,828	(456)	16,610
Balance at end of period	52,186	(2)	677	20,613	73,475	7,473	407,458

(4) Consolidated Statement of Cash Flows

(Millions of yen)

	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Cash flows from operating activities		
Profit before income taxes	10,887	13,961
Depreciation	11,591	12,280
Impairment losses	5,706	2,078
Increase (decrease) in allowance for doubtful accounts	3	(166)
Increase (decrease) in retirement benefit liability	(6,519)	(9,477)
Increase (decrease) in provision for bonuses for directors (and other officers)	0	(0)
Increase (decrease) in provision for retirement benefits for directors (and other officers)	(20)	(16)
Increase (decrease) in provision for removal expenses of non-current assets	350	(350)
Increase (decrease) in provision for loss on closing of business offices	—	621
Interest and dividend income	(1,889)	(2,201)
Interest expenses	22	48
Share of loss (profit) of entities accounted for using equity method	(5,162)	(8,150)
Loss (gain) on sale of investment securities	(2)	(98)
Loss (gain) on valuation of investment securities	106	89
Loss (gain) on sale of non-current assets	(4,591)	(525)
Loss on retirement of non-current assets	637	250
Early extra retirement payments	6	—
Decrease (increase) in trade receivables	(1,543)	1,169
Decrease (increase) in inventories	(105)	(25)
Increase (decrease) in trade payables	126	(671)
Increase (decrease) in accrued consumption taxes	635	(522)
Increase (decrease) in guarantee deposits received	(139)	147
Other, net	721	3,324
Subtotal	10,822	11,765
Interest and dividends received	3,574	4,191
Interest paid	(21)	(40)
Payment for early extra retirement payments	(506)	—
Income taxes refund	890	494
Income taxes paid	(323)	(1,612)
Net cash provided by (used in) operating activities	14,434	14,799

(Millions of yen)

	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Cash flows from investing activities		
Payments into time deposits	(66,096)	(57,806)
Proceeds from withdrawal of time deposits	71,150	61,847
Purchase of securities	(3,000)	(11,999)
Proceeds from sale and redemption of securities	1,200	3,000
Purchase of property, plant and equipment	(4,616)	(5,504)
Proceeds from sale of property, plant and equipment	6,748	785
Payments for retirement of property, plant and equipment	(200)	(112)
Purchase of intangible assets	(4,877)	(6,646)
Purchase of investment securities	(3,225)	(1,080)
Proceeds from sale and redemption of investment securities	48	932
Loan advances	(2,040)	(540)
Proceeds from collection of loans receivable	755	360
Purchase of shares of subsidiaries resulting in change in scope of consolidation	—	(4,667)
Other, net	(275)	677
Net cash provided by (used in) investing activities	(4,429)	(20,755)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	—	(986)
Repayments of long-term borrowings	(1,022)	(1,019)
Purchase of treasury shares by subsidiaries	—	(353)
Repayments of finance lease liabilities	(724)	(567)
Dividends paid	(224)	(288)
Dividends paid to non-controlling interests	(14)	(13)
Net cash provided by (used in) financing activities	(1,985)	(3,229)
Effect of exchange rate change on cash and cash equivalents	30	46
Net increase (decrease) in cash and cash equivalents	8,050	(9,139)
Cash and cash equivalents at beginning of period	63,054	71,206
Increase (decrease) in cash and cash equivalents resulting from change in scope of consolidation	101	248
Increase in cash and cash equivalents resulting from merger	—	19
Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation	—	(344)
Cash and cash equivalents at end of period	71,206	61,990

(5) Notes to Consolidated Financial Statements

(Changes in accounting policies)

(Application of the “Accounting Standard for Current Income Taxes,” etc.)

The Company has applied the “Accounting Standard for Current Income Taxes” (ASBJ Statement No. 27, October 28, 2022) and the “Guidance on Accounting Standard for Tax Effect Accounting” (ASBJ Guidance No. 28, October 28, 2022) from the beginning of the fiscal year ended March 31, 2025. This change in accounting policies has no impact on the consolidated financial statements.

Non-consolidated Financial Statements
(1) Non-consolidated Balance Sheet

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	61,158	52,025
Notes receivable - trade	2	—
Accounts receivable - trade	9,495	8,365
Contract assets	1,442	2,682
Securities	3,000	12,000
Merchandise and finished goods	346	260
Work in process	12	11
Raw materials and supplies	439	436
Prepaid expenses	1,816	1,823
Short-term loans receivable from subsidiaries and associates	180	331
Other	7,787	8,005
Allowance for doubtful accounts	(67)	(29)
Total current assets	85,613	85,913
Non-current assets		
Property, plant and equipment		
Buildings	117,579	110,596
Structures	674	623
Machinery and equipment	3,907	3,010
Vehicles	2	26
Aircraft	217	155
Tools, furniture and fixtures	1,891	1,877
Land	48,586	48,189
Leased assets	24	—
Construction in progress	2,461	4,319
Total property, plant and equipment	175,345	168,798

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
Intangible assets		
Leasehold interests in land	2,628	2,628
Software	3,752	4,492
Other	8	4
Total intangible assets	6,389	7,125
Investments and other assets		
Investment securities	71,181	70,272
Shares of subsidiaries and associates	42,233	46,533
Investments in capital	43	18
Investments in capital of subsidiaries and associates	1,525	1,176
Long-term loans receivable from employees	10	28
Long-term loans receivable from subsidiaries and associates	2,094	4,590
Distressed receivables	6	0
Long-term prepaid expenses	367	512
Other	3,319	2,978
Allowance for doubtful accounts	(1,341)	(1,514)
Total investments and other assets	119,441	124,598
Total non-current assets	301,176	300,523
Total assets	386,789	386,436
Liabilities		
Current liabilities		
Accounts payable - trade	13,404	13,505
Current portion of long-term borrowings	1,000	1,000
Lease liabilities	9	7
Accounts payable - other	7,864	5,003
Accrued expenses	8,285	8,447
Income taxes payable	288	153
Accrued consumption taxes	1,484	880
Advances received	1,935	1,995
Deposits received	9,433	17,353
Provision for removal expenses of non-current assets	350	—
Provision for loss on closing of business offices	—	18
Asset retirement obligations	49	—
Other	383	1,270
Total current liabilities	44,488	49,634

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
Non-current liabilities		
Long-term borrowings	4,000	3,000
Lease liabilities	32	24
Deferred tax liabilities	14,103	13,225
Provision for retirement benefits	99,488	90,242
Provision for retirement benefits for directors (and other officers)	143	139
Provision for loss on closing of business offices	—	602
Asset retirement obligations	2,143	2,168
Long-term guarantee deposits	22,053	21,576
Other	490	52
Total non-current liabilities	142,455	131,031
Total liabilities	186,943	180,666
Net assets		
Shareholders' equity		
Share capital	650	650
Capital surplus		
Legal capital surplus	873	873
Total capital surplus	873	873
Retained earnings		
Legal retained earnings	477	477
Other retained earnings		
Reserve for tax purpose reduction entry of non-current assets	2,690	2,618
Special reserve	150,526	155,826
Retained earnings brought forward	6,210	7,968
Total retained earnings	159,903	166,890
Total shareholders' equity	161,426	168,413
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	38,418	37,356
Deferred gains or losses on hedges	—	0
Total valuation and translation adjustments	38,418	37,356
Total net assets	199,845	205,770
Total liabilities and net assets	386,789	386,436

(2) Non-consolidated Statement of Income

(Millions of yen)

	For the fiscal year ended March 31, 2024	For the fiscal year ended March 31, 2025
Net sales	182,998	175,891
Cost of sales	133,449	129,798
Gross profit	49,548	46,092
Selling, general and administrative expenses	44,858	42,864
Operating profit	4,690	3,228
Non-operating income		
Interest income	22	139
Dividend income	3,917	4,257
Commission income	279	255
Other	142	621
Total non-operating income	4,362	5,274
Non-operating expenses		
Interest expenses	28	58
Donations	182	171
Provision of allowance for doubtful accounts	197	159
Loss on investments in partnerships	—	68
Other	39	34
Total non-operating expenses	448	493
Ordinary profit	8,604	8,009
Extraordinary income		
Gain on sale of non-current assets	4,210	405
Gain on sale of investment securities	0	358
Gain on sale of shares of subsidiaries and associates	11	266
Other	157	17
Total extraordinary income	4,379	1,049
Extraordinary losses		
Loss on sale of non-current assets	15	29
Loss on retirement of non-current assets	532	207
Impairment losses	5,125	1,730
Extra payments for early retirements	4	—
Provision for removal expenses of non-current assets	350	—
Other	704	1,383
Total extraordinary losses	6,732	3,350
Profit before income taxes	6,251	5,708
Income taxes - current	303	(460)
Income taxes - deferred	436	(1,106)
Total income taxes	740	(1,566)
Profit	5,510	7,274

(3) Non-consolidated Statement of Changes in Equity

Fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

(Millions of yen)

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings			
		Legal capital surplus	Legal retained earnings	Other retained earnings		
				Reserve for tax purpose reduction entry of non-current assets	Special reserve	Retained earnings brought forward
Balance at beginning of period	650	873	477	2,729	151,126	285
Changes during period						
Dividends of surplus						(224)
Reversal of reserve for tax purpose reduction entry of non-current assets				(38)		38
Reversal of special reserve					(600)	600
Profit						5,510
Net changes in items other than shareholders' equity						
Total changes during period	—	—	—	(38)	(600)	5,925
Balance at end of period	650	873	477	2,690	150,526	6,210

	Shareholders' equity		Valuation and translation adjustments			Total net assets
	Retained earnings	Total shareholders' equity	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Total valuation and translation adjustments	
	Total retained earnings					
Balance at beginning of period	154,617	156,140	32,023	—	32,023	188,163
Changes during period						
Dividends of surplus	(224)	(224)				(224)
Reversal of reserve for tax purpose reduction entry of non-current assets	—	—				—
Reversal of special reserve	—	—				—
Profit	5,510	5,510				5,510
Net changes in items other than shareholders' equity			6,395		6,395	6,395
Total changes during period	5,286	5,286	6,395	—	6,395	11,682
Balance at end of period	159,903	161,426	38,418	—	38,418	199,845

Fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Millions of yen)

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings			
		Legal capital surplus	Legal retained earnings	Other retained earnings		
				Reserve for tax purpose reduction entry of non-current assets	Special reserve	Retained earnings brought forward
Balance at beginning of period	650	873	477	2,690	150,526	6,210
Changes during period						
Dividends of surplus						(288)
Reversal of reserve for tax purpose reduction entry of non-current assets				(71)		71
Provision of special reserve					5,300	(5,300)
Profit						7,274
Net changes in items other than shareholders' equity						
Total changes during period	—	—	—	(71)	5,300	1,758
Balance at end of period	650	873	477	2,618	155,826	7,968

	Shareholders' equity		Valuation and translation adjustments			Total net assets
	Retained earnings	Total shareholders' equity	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Total valuation and translation adjustments	
	Total retained earnings					
Balance at beginning of period	159,903	161,426	38,418	—	38,418	199,845
Changes during period						
Dividends of surplus	(288)	(288)				(288)
Reversal of reserve for tax purpose reduction entry of non-current assets	—	—				—
Provision of special reserve	—	—				—
Profit	7,274	7,274				7,274
Net changes in items other than shareholders' equity			(1,062)	0	(1,062)	(1,062)
Total changes during period	6,986	6,986	(1,062)	0	(1,062)	5,924
Balance at end of period	166,890	168,413	37,356	0	37,356	205,770