## CONSOLIDATED FINANCIAL REPORT FOR FISCAL 2012

(The Fiscal Year Ended March 31, 2013 under Japanese GAAP)

			April 30, 2013					
Compony Nomo'	Asahi Broadcasting Corporation	Stool Erchange Listing.	Osaka Securities					
Company Name.	Asam broadcasting Corporation	Stock Exchange Listing.	Exchange					
Securities Code:	9405	URL	<u>http://asahi.co.jp</u>					
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Scheduled date of	f Ordinary	Scheduled date of dividend	1					
General Meeting	of June 26, 2013		<sup>1</sup> June 27, 2013					
Shareholders:	J	payment commencement:						
Scheduled date of	Scheduled date of Securities							
Report filing:	June 27, 2013							
Preparation of an	nual supplementary explanatory	materials: No						
Annual results br	riefing held: Yes (institutional inve	estors and analysts)						

(Figures are rounded down to the nearest million yen unless otherwise stated) 1. Consolidated Financial Results for Fiscal 2012 (April 1, 2012 to March 31, 2013) (1) Consolidated Operating Results (Percentage figures show the year-op-year increase (decrease))

(1) Consolidated Operating Results			(Percentage	e figures	show the year	ar-on-ye	ar 1ncrease (d	ecrease)
	<b>Operating Revenue</b>		Operating Income		Ordinary Income		Net Income	
	(¥ million)	%	(¥ million)	%	(¥ million)	%	(¥ million)	%
Fiscal 2012	78,847	0.9	5,748	30.5	5,820	25.5	2,774	383.0
Fiscal 2011	78.162	1.9	4.406	22.2	4.637	23.7	574	(76.4)

Note: Comprehensive Income Fiscal 2012 ¥3,676 million (+249.2%) Fiscal 2011 ¥1,052 million (-54.8%)

	Net Income per Share	Net Income per Share (Diluted)	Return on Equity	Ordinary Income / Total Assets	Operating Income / Operating Revenue	
	(¥)	(¥)	%	%	%	
Fiscal 2012	67.93	—	5.0	6.2	7.3	
Fiscal 2011	14.06	—	1.1	4.9	5.6	

(Reference) Equity in earnings of affiliates Fiscal 2012 ¥— million Fiscal 2011 ¥— million

## (2) Consolidated Financial Position

	Total Assets	Net Assets	Shareholders' Equity Ratio	Net Assets per Share
	(¥ million)	(¥ million)	%	(¥)
March 31, 2013	93,986	60,145	60.1	1,383.45
March 31, 2012	94,621	56,898	56.5	1,309.24
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(Reference) Shareholders' equity March 31, 2013: ¥56,495 million March 31, 2012: ¥53,465 million

## (3) Consolidated Cash Flows

	Cash Flows from Operating Activities	Cash Flows from Investing Activities	Cash Flows from Financing Activities	Cash and Cash Equivalents at the End of the Period
	(¥ million)	(¥ million)	(¥ million)	(¥ million)
Fiscal 2012	6,271	(5,317)	(3,385)	14,932
Fiscal 2011	7,610	(1,568)	(1,373)	17,364

# 2. Dividends

		Annual D	) ividend pe			Ratio of		
	1Q-End	2Q-End	3Q-End	Period- End	Total	Total Dividends	Payout Ratio (Consolidated)	Dividends to Net Assets
								(Consolidated)
	(¥)	(¥)	(¥)	(¥)	(¥)	(¥ million)	%	%
Fiscal 2011	_	4.50	_	4.50	9.00	367	64.0	0.7
Fiscal 2012	_	4.50	_	7.50	12.00	490	17.7	0.9
Fiscal 2013 (Forecast)	_	6.00		6.00	12.00		14.8	
Note: Breakdown	dinary div	idend:	¥4.50					
	Special divid							

3. Consolidated Financial Results Forecasts for Fiscal 2013 (April 1, 2013 to March 31, 2014)
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	Operating Revenue		Operati Incom	0	Ordinary Income		Net Income		Net Income per Share
	(¥ million)	%	(¥ million)	%	(¥ million)	%	(¥ million)	%	(¥)
Interim Period	40,100	3.2	2,000	(4.0)	2,100	(2.2)	1,200	5.2	29.39
Full Fiscal Year	80,500	2.1	5,600	(2.6)	5,700	(2.1)	3,300	19.0	80.81

\* Explanatory Notes

(1) Changes in the number of important subsidiaries during the period (changes in specified subsidiaries resulting in a change in the scope of consolidation:
 Newly included: — Excluded: —

(2) Changes in accounting policies, accounting estimates, and restatements

- Changes in accounting policies in connection with : Yes revision to accounting standards, etc.
   Changes in accounting policies other than 1) : None
- 3) Changes in accounting estimates
  4) Restatements
  5: Yes
  6: None

Note: Effective from the fiscal year under review, the Company has changed the method used for depreciation. This change falls within the scope of "those cases where it is difficult to make a distinction between a change in accounting policies and a change in accounting estimates." Please refer to "4. Consolidated Financial Statements (5) Explanatory Notes on Consolidated Financial Statements" on page 17 of the attached supplementary materials for details.

(3) Number of shares issued and outstanding (common stock)

1) Number of shares issued and outstanding as of the	March 31,	41,833,000	March 31,	41,833,000
period-end (including treasury stock)	2013	shares	2012	shares
2) Number of treasury stock as of the period-end	March 31,	996,087	March 31,	996,087
	2013	shares	2012	shares
3) Average number of shares issued and outstanding	Fiscal 2012	40,836,913	Fiscal 2011	40,836,913
for the period	Fiscal 2012	shares	Fiscal 2011	shares

## (Reference) Non-Consolidated Financial Results

1. Non-Consolidated Financial Results for Fiscal 2012 (April 1, 2012 to March 31, 2013)

(1) Consolidated Operating Results (Percentage figures show the year-on-year increase (decrease)

	Operating Revenue		Operating Income		Ordinary Income		Net Income	
	(¥ million)	%	(¥ million)	%	(¥ million)	%	(¥ million)	%
Fiscal 2012	64,749	0.6	4,253	42.2	4,398	42.8	2,287	—
Fiscal 2011	64,390	1.4	2,991	29.6	3,081	34.6	(49)	—

	Net Income per Share	Net Income per Share (Diluted)
	(¥)	(¥)
Fiscal 2012	56.01	—
Fiscal 2011	(1.20)	—

## (2) Non-Consolidated Financial Position

	Total Assets	Net Assets	Shareholders' Equity Ratio	Net Assets per Share
	(¥ million)	(¥ million)	%	(¥)
March 31, 2013	75,361	$52,\!548$	69.7	1,286.78
March 31, 2012	76,757	50,010	65.2	1,224.63

(Reference) Shareholders' equity March 31, 2013: ¥52,548 million March 31, 2012: ¥50,010 million

2. Non-Consolidated Financial Results Forecasts for Fiscal 2013 (April 1, 2013 to March 31, 2014) (Percentage figures show the year-on-year increase (decrease) for each corresponding period)

	Operati Revenu	0	Operati Incom	0	Ordina Incom	•	Net Inco	me	Net Income per Share
	(¥ million)	%	(¥ million)	%	(¥ million)	%	(¥ million)	%	(¥)
Interim Period	32,700	2.6	1,700	8.0	1,900	9.5	1,200	14.5	29.39
Full Fiscal Year	65,500	1.2	4,100	(3.6)	4,300	(2.2)	2,600	13.7	63.67

\* Disclosure concerning the implementation status of audit procedures

This financial report is exempt from the audit procedure provisions stipulated under the Financial Instruments and Exchange Act of Japan. As of the date of disclosure, audit procedures in connection with consolidated financial statements were in progress.

\* Explanation concerning the appropriate use of forecasts and other special instructions

Results forecasts and other forward-looking statements contained in this report are based on the assumptions, beliefs, and uncertainties in light of information available to the Company's management as of the publication date. Actual results may differ materially from forecasts due to a variety of factors. Please refer to "1. Analysis of Operating Results and Financial Position (1) Analysis of Operating Results on page 2 of the attached supplementary materials for information regarding the underlying assumptions for financial results forecasts, as well as explanatory and other notes concerning the use of financial results forecasts.

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#### 1. Analysis of Operating Results and Financial Position

- (1) Analysis of Operating Results
- 1) Overview of Fiscal 2012

In fiscal 2012, the fiscal year ended March 31, 2013, the Japanese economy witnessed signs of a bright recovery. Despite concerns surrounding overseas economic conditions, this positive trend was largely attributable to a pickup in business activity on the back of reconstruction demand in the aftermath of the earthquake disaster, and a drop in the value of the yen coupled with surging stock prices reflecting strong expectations toward newly announced economic stimulus measures following the change in Japan's government. Under these circumstances, the Asahi Broadcasting Group reported firm operating results owing to a variety of factors, including year-on-year growth in operating revenue underpinned by robust viewer ratings.

In specific terms, this upswing in revenue was essentially due to the steady improvement in television spot sales in the Group's mainstay broadcasting business and contributions from subsidiaries. From a profit perspective, operating income increased compared with the previous fiscal year.

In its housing business, Asahi Broadcasting reported higher revenue and earnings owing mainly to the opening of new housing exhibition sites. In its golf club business, the Company also enjoyed increases in revenue and earnings due largely to an upswing in the number of players and successful efforts to review costs.

Taking each of the aforementioned factors into consideration, operating revenue for the fiscal year ended March 31, 2013 rose \$685 million, or 0.9%, compared with the previous fiscal year, to \$78,847 million. On the earnings front, the cost of operating revenue declined \$976 million, or 1.9%, year on year, to \$50,081 million. Selling, general and administrative expenses, on the other hand, climbed \$319 million, or 1.4%, to \$23,017 million. As a result, operating income amounted to \$5,748 million, up \$1,342 million, or 30.5%, while ordinary income totaled \$5,820 million, an improvement of \$1,183 million, or 25.5%. Income before income taxes and minority interests increased \$2,684 million, or 97.2%, to \$5,445 million. Net income for the fiscal year under review surged \$2,199 million, or 383.0%, year on year, to \$2,774 million.

#### 2) Overview of Business Segments

## Broadcasting Business

In the fiscal year under review, operating revenue in the broadcasting business totaled \$68,957 million, up \$437 million, or 0.6%, compared with the previous fiscal year. The Company was successful in capturing the top position in viewer ratings across all four all-day, golden-time (19:00-22:00), prime-time (19:00-23:00), and prime-2 (23:00-1:00) categories. This was the first time for Asahi Broadcasting to secure this quadruple crown since it commenced operations. As a result, mainstay television spot sales improved 2.8% year on year.

Turning to expenditure, program and event expenses declined compared with the previous fiscal year. This reflected the absence of special programs and events broadcast and held during fiscal 2011, which marked the Company's 60th anniversary. On this basis, operating expenses decreased 1.2%, resulting in an upswing in operating income of \$1,194 million, or 36.1%, compared with the previous fiscal year, to \$4,507 million.

#### Housing Business

In the housing business, operating revenue amounted to ¥9,039 million. This was an improvement of

¥234 million, or 2.7%, compared with fiscal 2011. New exhibitions, which helped to fill vacant spaces, and the opening of new exhibition sites contributed to revenue growth in the core housing exhibition site operating activities. Operating expenses increased 1.4% year on year in line with the growth in revenue. Thanks largely to the review of cost benefit performance, operating income climbed ¥127 million, or 11.9%, compared with the previous fiscal year, to ¥1,197 million.

## Golf Business

Revenue in the golf business increased \$12 million, or 1.5%, year on year, to \$849 million. This was largely attributable to the upswing in playing fees, reflecting the annual upswing in playing numbers. After a review of labor and other costs, operating expenses edged down 0.6%. This contributed to a jump in operating income of \$19 million, or 82.2%, compared with the previous fiscal year, to \$44 million.

## 3) Outlook for Fiscal 2013

In fiscal 2013, the fiscal year ending March 31, 2014, the Japanese economy is expected to grow. This is largely attributable to a pickup in overseas economic conditions during the first half of the fiscal year, burgeoning consumer sentiment, and further improvement in the export environment due mainly to economic stimulus measures implemented by the government and ongoing weakness in the value of the yen. Despite the potential for a downturn as economic stimulus measures abate during the second half, the projected surge in demand prior to the implementation of increases in the consumption tax is anticipated to drive the domestic economy forward. Turning to developments in the Group's mainstay business, the broadcasting industry is forecast to experience an ongoing recovery trend.

Operating revenue, operating income, ordinary income, and net income for the interim period of fiscal 2013 are projected to total \$40.1 billion, \$2.0 billion, \$2.1 billion, and \$1.2 billion, respectively. For the full fiscal year, operating revenue, operating income, ordinary income, and net income are forecast to reach \$80.5 billion, \$5.6 billion, \$5.7 billion, and \$3.3 billion, respectively.

(2) Analysis of Financial Position

i. Assets, Liabilities, and Net Assets

## (Assets)

Current assets as of the end of the fiscal year under review stood at \$34,385 million, down \$414 million compared with the end of the previous fiscal year. Noncurrent assets amounted to \$59,600 million, \$220 million lower than the balance as of March 31, 2012. Total assets declined \$635 million year on year, to \$93,986 million.

The decline in current assets largely reflected the reversal of deferred tax assets with respect to the Symphony Hall-related impairments losses incurred during the previous period. The downturn in noncurrent assets was mainly due to the completion of the transfer of the Symphony Hall as well as continued depreciation of broadcasting facilities and equipment.

## (Liabilities)

Current liabilities stood at \$11,202 million as of March 31, 2013, \$2,820 million lower than the end of the previous fiscal year. Noncurrent liabilities came to \$22,638 million, down \$1,062 million year on year. Total liabilities decreased \$3,882 million to \$33,841 million.

The drop in current liabilities was primarily the result of the repayment in full of the balance outstanding of borrowings undertaken at the time of construction of the Company's current premises as well as a decline in the balance of income taxes payable. The decrease in noncurrent liabilities is largely attributable to the payment of lease obligations.

## (Net Assets)

Total net assets stood at \$60,145 million as of March 31, 2013, up \$3,246 million compared with the previous fiscal year-end. After accounting for net income of \$2,774 million, the Company undertook an allocation of surplus as dividends of \$367 million. In addition, the valuation difference on available-for-sale securities increased, reflecting appreciation in the market values of investment securities held.

## ii. Cash Flows

For the fiscal year under review, net cash provided by operating activities totaled \$6,271 million. Net cash used in investing activities was \$5,317 million, and net cash used in financing activities came to \$3,385 million. Accounting for each of these activities, cash and cash equivalents at the end of the period stood at \$14,932 million, a decrease of \$2,432 million compared with the end of the previous fiscal year.

In specific terms, cash flow activities are presented as follows.

# (Cash Flows from Operating Activities)

Net cash provided by operating activities was \$6,271 million. This result was largely attributable to the recording of income before income taxes and minority interests as well as depreciation and amortization.

## (Cash Flows from Investing Activities)

Net cash used in investing activities was ¥5,317 million. The major components during the fiscal year under review were purchase of property, plant and equipment as well as purchase of investment securities.

## (Cash Flows from Financing Activities)

Net cash used in financing activities amounted to \$3,385 million. The principal components were repayment of long-term loans payable and repayments of lease obligations.

	Fiscal 2011	Fiscal 2012
Shareholders' equity ratio (%)	56.5	60.1
Market capitalization ratio (%)	19.7	36.6
Interest-bearing liabilities to cash flow ratio (years)	0.9	0.6
Interest coverage ratio (times)	46.6	45.5

## (Reference) Trends in Cash Flow-Related Indicators

Shareholders' equity ratio: Shareholders' equity / total assets

Market capitalization ratio: Market capitalization / total assets

Interest-bearing liabilities to cash flow ratio: Interest-bearing liabilities / cash flows Interest coverage ratio: Cash flows / interest payments Notes:

1. Each index is calculated based on consolidated financial data.

- 2. Market capitalization is calculated by multiplying the period-end closing share price with the number of shares issued and outstanding as of the period-end (after deducting treasury stock).
- 3. Cash flows from operating activities are used in calculations that use cash flows.
- 4. Interest-bearing liabilities include all interest-bearing liabilities under the liabilities section recorded on consolidated balance sheets.

(3) Basic Policy and the Appropriation of Profits as well as Dividends for Fiscal 2012 and Fiscal 2013 Asahi Broadcasting has positioned the appropriate return of profits to shareholders as one of its most-important management priorities. In connection with the allocation of profits, the Company takes into consideration its responsibilities as a broadcasting business operator. In addition to enhancing its financial position and bolstering its operating platform. Asahi Broadcasting maintains the basic policy of providing continuous and stable dividend payments to its shareholders while at the same time returning profits in line with such factors as its business performance. For the fiscal year ended March 31, 2013, the Company plans to pay a period-end dividend of \$7.50 per share in accordance with the aforementioned policy. This period-end dividend is comprised of an ordinary dividend of \$4.50 per share and a special dividend of \$3.00 per share. Accounting for the interim dividend of \$4.50 per share paid, the annual dividend for fiscal 2013 comes in at \$12.00 per share.

Turning to the fiscal year ending March 31, 2014, Asahi Broadcasting is forecasting an interim dividend of \$6.00 per share and a period-end dividend of \$6.00 per share for an annual dividend of \$12.00 per share.

(4) Business and Other Risks

There are no new additional risks that require disclosure.

## 2. Overview of the Corporate Group

#### (1) Overview of Business

Asahi Broadcasting and its other affiliated company The Asahi Shimbun Company maintain a corporate group that is comprised of their respective subsidiary and affiliated companies. This corporate group engages in a wide range of broadcasting, newspaper, culture, and other-related business activities.

The Asahi Broadcasting corporate group is comprised of the Company, nine subsidiaries, and two affiliated companies ("the Group"). The Group engages in television and radio broadcasting activities as stipulated under the Broadcast Act of Japan; other related activities, including the production of broadcasting programs, housing activities encompassing housing and other exhibition sites; and golf club business-related activities.

Segment	Principal Companies
Broadcasting business	Asahi Broadcasting Corporation
• Broadcasting and other related business	Sky-A, Inc.
activities	ABC Media Communications
Broadcasting; program planning,	ABC LIBRA Co., Ltd.
editing, production, and sale	digiasa Corporation
Editing, management, and associated	Two other companies
activities relating to the broadcasting of	(Total number of companies: 7)
program elements	
Housing business	ABC Development Corporation
Planning, operation, and management	HOUSING SUPPORT Corporation.
of housing and other exhibition sites	(Total number of companies: 2)
Golf club business	ABC GOLF CLUB INCORPORATED
Management and operation of golf clubs	(Total number of companies: 1)
Other businesses	ABC Kosan Co., Ltd.
• Leasing, management, and associated	LIBERTY CONCERTS INC.
activities relating to real estate	(Total number of companies: 2)

The position and relationships between businesses of the Group are presented as follows.

## (2) Affiliated companies

		Capital	Principal	Percentage of Voting Rights Held		
Company Name	Location	(Millions of Yen)	Business	Direct (%)	Held by Affiliated Company (%)	Relationships
(Consolidated						
Subsidiaries)						
Sky-A, Inc.	Fukushima- ku, Osaka City	500	Broadcasting	70.2	_	Two concurrent directors Loans receivable
ABC Media Communications	Fukushima- ku, Osaka City	50	Broadcasting	100.0	_	
ABC LIBRA Co., Ltd.	Fukushima- ku, Osaka City	20	Broadcasting	100.0	_	
ABC Development Corporation	Fukushima- ku, Osaka City	145	Housing	62.0	_	Two concurrent directors
ABC GOLF CLUB INCORPORATED (Note 1)	Kato City, Hyogo Prefecture	1,385	Golf club	95.0		Loans receivable
(Other affiliated company) Asahi Shimbun Company (Notes 2, 3, 4)	Kita-ku, Osaka City	650	Newspaper	2.3	15.4	One concurrent directors

Notes:

1. Falls under the category of a specified subsidiary.

2. Includes an indirect percentage held of 0.2%.

3. The percentage of indirect voting rights held is less than 20%. However, classified as another affiliated company due to the substantive control held.

4. A Securities Report has been submitted.

#### 3. Management Policy

#### (1) Policies Fundamental to the Company's Management

In its mainstay broadcasting business, the Asahi Broadcasting Group is working diligently to fulfill its role and responsibilities as a backbone media. In this context, we are making every effort to enrich local communities and cultural pursuits based on an unwavering commitment to peace and freedom. Recognizing that society places the utmost trust and faith in our ability to convey information with integrity, we also strive to exercise a heightened sense of wisdom and knowledge while broadcasting programs that bring pleasure and relaxation to viewers, listeners, and all individuals who use our services.

The Asahi Broadcasting Group maintains a corporate philosophy that emphasizes the importance of responding accurately to change while evolving on an ongoing basis. As a dynamic and creative corporate group, our overarching mission is to contribute to the growth and development of society. Guided by this corporate philosophy, we strive to hone our comprehensive strengths as a group. In addition, we place considerable weight on compliance as a corporate entity. Moving forward, we continue to observe the highest ethical standards as a broadcasting station while garnering the trust of our viewing and listening audience as well as advertisers and sponsors.

Coming together as one, we will take steps to further bolster our content production capabilities. At the same time, we will continue to address violent changes in the media environment and maintain our dedication toward strengthening our operating platform and enhancing our corporate value.

#### (2) Management Targets

The Asahi Broadcasting Group strives to lift television and radio audience ratings in its broadcasting business activities. Complementing these endeavors, the Group engages in operations that prioritize the concentrated allocation of management resources and expenditure efficiency. Through these means, we are working to increase our ratio of ordinary income to total operating revenue. In addition, we continue to do our utmost to meet the expectations of shareholders. As a part of these efforts, we are working to improve return on equity.

(3) Medium- and Long-Term Management Strategies as well as Issues that Need to Be Addressed In its television and radio broadcasting activities, the Asahi Broadcasting Group works diligently to ensure that information is conveyed accurately as well as in a tasteful and enjoyable manner. This principle lies at the heart of the Group's content production endeavors. In 2012, we captured the quadruple crown in average television ratings both on a calendar and fiscal year basis. The Asahi Broadcasting Group would like to express its deep appreciation to all stakeholders for their support in achieving this milestone. We will continue to take most seriously our responsibilities in consistently meeting expectations.

The broadcasting industry today confronts a rapidly changing operating environment. Looking ahead, the pace of change is expected to increase even further. Harnessing the cumulative strengths of our abundant human resources and expertise, we will make every effort to generate additional growth as a corporate group.

As we move toward our 65th anniversary, we have already initiated studies into the creation of commemorative business products.

#### i. 10-Year Vision and the Medium-Term Management Plan

At the suggestion of employees, Asahi Broadcasting Corporation put in place a 10-Year Vision in

2012 identifying an ideal image of the Company a decade from now. This Vision encapsulates the three recurring themes of "the No. 1 broadcasting company in Kansai now setting its sights on the world," "an entertainer that brings families together," and "Open↑ Fun ABC! (A company with an environment that promotes exchange of information and love)" The Company is committed to achieving its Vision and as an initial stepping-stone toward achieving these ends, a three-year Group medium-term management plan was put in place.

Under this Plan, we have identified the following strategic targets:

- 1. Foster human resources and build an organization that are distinguished by their free spirit and abundant creativity
- 2. Work in unison to reinforce our leading position in television and radio ratings as well as operating revenue while maintaining an ordinary income to total operating revenue ratio of at least 6%
- 3. Strengthen our content production capabilities and expand our customer base
- 4. Increase revenues from sources other than the broadcasting domain while expanding business activities to the world stage
- 5. Share information among each member of the Group and further bolster solidarity as a unified group

Of the aforementioned five management targets, we successfully achieved the top rating and ordinary income to total operating revenue ratio targets in the first year of the Plan. Turning to all other performance indicators, trends are essentially in line with established targets.

Overseas, we began joint production activities with production companies in Europe and the United States. We are also taking initial steps in Southeast Asia as a part of comprehensive efforts to actively expand business.

Maintaining our focus on becoming a corporate group that is defined by its abundant content production creativity, we will reinforce our position as the leading television and radio broadcasting station in the Kansai area while expanding our business globally in areas that transverse both the broadcasting and non-broadcasting domains. In this manner, we are endeavoring to improve our earning capacity.

## ii. Solar Power Generation

We have put in place the plan to commence solar power generation business activities utilizing the Takaishi transmitter station site during fiscal 2013. This initiative is aimed at making the most of feed-in-tariff schemes for renewable energy. In addition to the effective use of the radio transmitter station site, our efforts in this area are designed to help curtail global warming. With a power generation output of 1,990kW, annual energy production in the first year is estimated at 2,800MWh. The total volume of power produced will be sold to Kansai Electric Power Co., Inc. at  $\frac{1}{42}$ /kWh (tax included).

## iii. Business Continuity Plan

As a media organization, Asahi Broadcasting is cognizant of its social responsibilities. This includes the obligation to convey useful information that will enhance resident safety and alleviate suffering and damage at the time of a large-scale disaster. In this context, it is vital that there are no interruptions in television and radio broadcasts. With this in mind, the Company has formulated a business continuity plan (BCP) that outlines appropriate countermeasures in the event of a wide variety of crisis situations. Looking ahead, we will work to upgrade and expand these countermeasures to ensure that the Company is fully prepared for any and all events.

# **4. Consolidated Financial Statements** (1) Consolidated Balance Sheets

(Millions of Yen)

	March 31, 2012	March 31, 2013
ssets		
Current assets		
Cash and deposits	8,595	9,862
Notes and accounts receivable-trade	12,439	12,439
Securities	9,808	9,138
Inventories	1,080	941
Short-term loans receivable	6	(
Deferred tax assets	1,364	629
Other, net	1,514	1,398
Allowance for doubtful accounts	(8)	(34
Total current assets	34,800	34,388
Noncurrent assets		
Property, plant and equipment		
Buildings and structures	34,465	30,978
Accumulated depreciation	(12,807)	(9,726
Buildings and structures, net	21,658	21,248
Machinery, equipment and vehicles	15,934	14,97
Accumulated depreciation	(12,533)	(12,185
Machinery, equipment and vehicles,	3,401	2,78
Tools, furniture, and fixtures	2,018	1,49
Accumulated depreciation	(1,622)	(1,116
Tools, furniture, and fixtures, net	395	379
Land	10,238	10,25
Lease assets	7,808	7,80
Accumulated depreciation	(3,361)	(4,244
Lease assets, net	4,447	3,55'
Construction in progress	307	69
Total property, plant and equipment	40,448	38,92
Intangible assets		
Goodwill	33	-
Software	543	33
Other, net	261	21
Total intangible assets	838	55
Investments and other assets		
Investment securities	11,672	13,54
Long-term loans receivable	36	2
Long-term prepaid expenses	1,324	1,28
Deferred tax assets	3,948	3,56
Other, net	1,803	1,93
Allowance for doubtful accounts	(251)	(246
Total investments and other assets	18,534	20,122
Total noncurrent assets	59,821	59,600
Total Assets	94,621	93,980

Accounts payable other6,3136,303Accrued expenses1,4131,44Income taxes payable1,65566Provision for directors' bonuses7512Provision for losses on the removal of noncurrent assetsProvision for environmental measures45-Notes payable facilities4613Other, net1,5221,47Total current liabilities14,02311,20Noncurrent iabilities3,9122,93Provision for retirement benefits11,04011,06Provision for retirement benefits1061Long term guarantee deposited7,7047,66Other, net93692Total noncurrent liabilities23,70022,63Total noncurrent liabilities3,6103,610Long term guarantee deposited5,2995,22Other, net93692Total noncurrent liabilities3,6103,610Shareholders' equity52,8175,229Capital stock5,2995,25Capital stock5,000(500)Total shareholders' equity52,81755,22Accumulated other comprehensive income6481,27Valuation difference on available-for-sale securities6481,27Total accumulated other comprehensive income6481,27Minority interests3,4323,64Total net assets56,89860,14			(Millions of Yen)
Current labilitiesCurrent portion of long-term loans payable2,010Lease obligations94096Accounts payable other6,3136,33Accurued expenses1,4131,448Income taxes payable1,65566Provision for directors' bonuses7512Provision for losses on the removal of noncurrent assets-4Notes payable-facilities4613Other, net1,5221,447Total current liabilities14,02311,202Noncurrent liabilities3,9122,932Provision for retirement benefits11,04011,060Provision for losses on the removal of noncurrent assets10611Long-term guarantee deposited7,7047,662Other, net93692233,84Not assets3,6103,6103,612Shareholders' equity5,2995,2925,292Capital stock5,2995,2925,292Capital stock5,2995,2925,292Capital stock5,2995,2925,292Accumulated other comprehensive income1500100Valuation difference on available-for-sale6481,272Minority interests3,4323,64Total nacumulated other comprehensive6481,272Minority interests56,89860,14		March 31, 2012	March 31, 2013
Current portion of long-term loans payable $2,010$ Lease obligations94096Accounts payable-other $6,313$ $6,303$ Accrued expenses $1,413$ $1,445$ Income taxes payable $1,655$ 66Provision for losses on the removal of noncurrent assets $ 44$ Provision for neviconmental measures $45$ $-$ Notes payable facilities $46$ $13$ Other, net $1,522$ $1,47$ Total current liabilities $14,023$ $11,20$ Noncurrent liabilities $3,912$ $2,93$ Provision for retirement benefits $11,040$ $11,060$ Provision for losses on the removal of noncurrent assets $106$ $1$ Lease obligations $3,912$ $2,93$ Provision for retirement benefits $11,040$ $11,060$ Provision for losses on the removal of noncurrent assets $106$ $1$ Long-term guarantee deposited $7,704$ $7,66$ Other, net $936$ $99$ $92$ Total noncurrent liabilities $23,700$ $22,63$ Total noncurrent liabilities $36,10$ $3,610$ Shareholders' equity $52,817$ $55,229$ Capital stock $5,299$ $5,25$ Capital stock $5,209$ $5,25$ Capital stock $5,290$ $5,25$ Accumulated other comprehensive income $44,408$ $46,88$ Treasury stock $(500)$ $(500)$ Total accumulated other comprehensive income $648$ $1,27$ <	Liabilities		
payableNormalizedLease obligations94096Accounts payable other6,3136,30Accrued expenses1,4131,48Income taxes payable1,65566Provision for directors bonuses7512Provision for losses on the removal of noncurrent assetsProvision for environmental measures45-Notes payable-facilities4613Other, net1,5221,47Total current liabilities14,02311,20Noncurrent liabilities11,04011,06Provision for retirement benefits11061Other, net93692Total current liabilities23,70022,63Total iabilities37,72333,84Net assetsShareholders' equity5,2995,22Capital stock5,2995,22Capital stock5,2995,22Accumulated other comprehensive incomeValuation difference on available-for-sale securities6481,27Total accumulated other comprehensive income6481,27Minority interests3,4323,64Total net assetsShareholders' equityAccumulated other comprehensiveAccumulated other comprehensiveAccumulated other comprehensiveAccumulated other comprehensiveAccumulated other comprehe	Current liabilities		
Accounts payable-other         6,313         6,303           Accrued expenses         1,413         1,445           Income taxes payable         1,655         66           Provision for losses on the removal of noncurrent assets         75         12           Provision for onvironmental measures         45         -           Provision for environmental measures         46         13           Other, net         1,522         1,47           Total current liabilities         14,023         11,20           Noncurrent liabilities         3,912         2,93           Provision for retriement benefits         11,040         11,06           Provision for losses on the removal of noncurrent assets         106         1           Long-term guarantee deposited         7,704         7,66           Other, net         936         92           Total noncurrent liabilities         23,700         22,63           Total noncurrent liabilities         3,610         3,610           Shareholders' equity         5,299         5,226           Capital stock         5,299         5,225           Capital surplus         3,610         3,610           Retained earnings         44,408         46,81 <tr< td=""><td></td><td>2,010</td><td>-</td></tr<>		2,010	-
Accrued expenses1,4131,485Income taxes payable1,65566Provision for directors' bonuses7512Provision for losses on the removal of noncurrent assetsProvision for environmental measures45-Notes payable-facilities4613Other, net1,5221,47Total current liabilities14,02311,20Noncurrent liabilities3,9122,93Provision for losses on the removal of noncurrent sasets1061Provision for losses on the removal of noncurrent liabilities1061Long-term guarantee deposited7,7047,66Other, net93692Total noncurrent liabilities23,70022,63Total stock5,2995,29Capital stock5,2995,29Capital stock5,2995,29Accumulated other comprehensive income44,40846,81Treasury stock(500)(500)Total accumulated other comprehensive income6481,27Valuation difference on available-for-sale securities6481,27Minority interests3,4323,64Total net assets56,89860,14	Lease obligations	940	965
Income taxes payable1,655666Provision for directors' bonuses7512Provision for losses on the removal of noncurrent assets7512Provision for environmental measures4546Other, net1,5221,47Total current liabilities14,02311,20Noncurrent liabilities3,9122,93Provision for retirement benefits11,04011,06Provision for losses on the removal of noncurrent assets1061Provision for losses on the removal of noncurrent assets7,7047,66Other, net9369222,63Total noncurrent liabilities23,70022,63Long term guarantee deposited7,7047,66Other, net93692Total noncurrent liabilities23,70022,63Net assets3,6103,610Shareholders' equity5,2995,22Capital stock5,2995,22Capital stock5,2995,22Accumulated other comprehensive income44,40846,83Valuation difference on available-for-sale securities6481,27Total accumulated other comprehensive income6481,27Minority interests3,4323,64Total net assets6481,27	Accounts payable-other	6,313	6,306
Provision for directors' bonuses7512Provision for losses on the removal of noncurrent assets—4Provision for environmental measures45	Accrued expenses	1,413	1,482
Provision for losses on the removal of noncurrent assets-4Provision for environmental measures45-Notes payable-facilities4613Other, net1,5221,47Total current liabilities14,02311,20Noncurrent liabilities3,9122,93Provision for retirement benefits11,04011,006Provision for losses on the removal of noncurrent assets1061Long-term guarantee deposited7,7047,66Other, net93692Total noncurrent liabilities23,70022,63Total inoncurrent liabilities37,72333,84Net assets3,6103,6103,61Shareholders' equity5,2995,29Capital stock5,2995,29Capital stock5,2995,29Capital stock5,2995,52Accumulated other comprehensive income6481,27Valuation difference on available-for-sale securities6481,27Total accumulated other comprehensive income6481,27Minority interests3,4323,64Total net assets6481,27	Income taxes payable	1,655	661
noncurrent assets         45           Provision for environmental measures         45           Notes payable-facilities         16           Other, net         1,522           Total current liabilities         14,023           Lease obligations         3,912         2,933           Provision for retirement benefits         11,040         11,060           Provision for losses on the removal of noncurrent assets         106         1           Long-term guarantee deposited         7,704         7,66           Other, net         936         92           Total noncurrent liabilities         23,700         22,63           Total noncurrent liabilities         23,700         22,63           Total noncurrent liabilities         33,723         33,84           Net assets         33,723         33,84           Net assets         36,610         3,610           Shareholders' equity         5,299         5,25           Capital stock         5,299         5,25           Capital stock         5,600         6500           Total shareholders' equity         52,817         55,22           Accumulated other comprehensive income         648         1,27           Valuation difference on a	Provision for directors' bonuses	75	128
Notes payable-facilities         46         13           Other, net         1,522         1,47           Total current liabilities         14,023         11,20           Noncurrent liabilities         3,912         2,93           Provision for retirement benefits         11,040         11,000           Provision for retirement benefits         11,040         11,000           Provision for losses on the removal of noncurrent assets         106         1           Long term guarantee deposited         7,704         7,66           Other, net         936         92           Total noncurrent liabilities         23,700         22,63           Total noncurrent liabilities         36,10         3,84           Net assets         36,10         3,64           Shareholders' equity         5,299         5,252           Capital stock         5,299         5,229           Capital surplus         3,610         3,610           Retained earnings         44,408         46,81           Treasury stock         (500)         (500           Total shareholders' equity         52,817         55,229           Accumulated other comprehensive income         648         1,27           Valuation di		-	45
Other, net         1,522         1,47           Total current liabilities         14,023         11,20           Noncurrent liabilities         3,912         2,93           Provision for retirement benefits         11,040         11,06           Provision for losses on the removal of noncurrent assets         106         1           Long term guarantee deposited         7,704         7,66           Other, net         936         92           Total noncurrent liabilities         23,700         22,63           Total noncurrent liabilities         37,723         33,84           Net assets         37,723         33,84           Net assets         5,299         5,29           Capital stock         5,299         5,29           Capital stock         5,299         5,29           Capital surplus         3,610         3,610           Retained earnings         44,408         46,81           Treasury stock         (500)         (500)           Total shareholders' equity         52,817         55,22           Accumulated other comprehensive income         44,408         4,681           Valuation difference on available-forsale securities         648         1,27           Total acc	Provision for environmental measures	45	-
Total current liabilities $14,023$ $11,20$ Noncurrent liabilities $3,912$ $2,933$ Provision for retirement benefits $11,040$ $11,060$ Provision for losses on the removal of noncurrent assets $106$ $11$ Long term guarantee deposited $7,704$ $7,662$ Other, net $936$ $922$ Total noncurrent liabilities $23,700$ $22,632$ Total noncurrent liabilities $37,723$ $33,844$ Net assets $37,723$ $33,844$ Shareholders' equity $3,610$ $3,610$ Capital stock $5,299$ $5,252$ Capital stock $5,299$ $5,252$ Capital surplus $3,610$ $3,610$ Retained earnings $44,408$ $46,81$ Treasury stock $(500)$ $(500)$ Total shareholders' equity $52,817$ $55,222$ Accumulated other comprehensive income $648$ $1,27$ Valuation difference on available-for-sale securities $648$ $1,27$ Minority interests $3,432$ $3,644$ Total accumulated other comprehensive income $648$ $1,27$ Minority interests $3,432$ $3,644$ Total net assets $648$ $60,144$	Notes payable-facilities	46	134
Noncurrent liabilitiesLease obligations3,9122,93Provision for retirement benefits11,04011,06Provision for losses on the removal of noncurrent assets1061Long-term guarantee deposited7,7047,66Other, net93692Total noncurrent liabilities23,70022,63Total habilities37,72333,84Net assets37,72333,84Net assets5,2995,29Capital stock5,2995,29Capital stock5,2995,29Accumulated earnings44,40846,81Total shareholders' equity52,81755,22Accumulated other comprehensive income6481,27Valuation difference on available-for-sale securities6481,27Total accumulated other comprehensive6481,27Minority interests3,4323,434Total net assets56,89860,14	Other, net	1,522	1,478
Lease obligations $3,912$ $2,933$ Provision for retirement benefits $11,040$ $11,040$ Provision for losses on the removal of noncurrent assets $106$ $1$ Long-term guarantee deposited $7,704$ $7,669$ Other, net $936$ $929$ Total noncurrent liabilities $23,700$ $22,633$ Total liabilities $37,723$ $33,844$ Net assets $37,723$ $33,844$ Net assets $5,299$ $5,259$ Capital stock $5,299$ $5,259$ Capital stock $5,299$ $5,259$ Capital surplus $3,610$ $3,610$ Retained earnings $44,408$ $46,81$ Treasury stock $(500)$ $(500)$ Total shareholders' equity $52,817$ $55,229$ Accumulated other comprehensive income $44,408$ $46,81$ Valuation difference on available-for-sale securities $648$ $1,27$ Total accumulated other comprehensive income $648$ $1,27$ Minority interests $3,432$ $3,434$ Total net assets $56,898$ $60,144$	Total current liabilities	14,023	11,202
Provision for retirement benefits $11,040$ $11,040$ Provision for losses on the removal of noncurrent assets $106$ $1$ Long-term guarantee deposited $7,704$ $7,669$ Other, net $936$ $929$ Total noncurrent liabilities $23,700$ $22,639$ Total liabilities $37,723$ $33,849$ Net assets $37,723$ $33,849$ Shareholders' equity $5,299$ $5,299$ Capital stock $5,299$ $5,299$ Capital surplus $3,610$ $3,610$ Retained earnings $44,408$ $46,819$ Treasury stock $(500)$ $(500)$ Total shareholders' equity $52,817$ $55,229$ Accumulated other comprehensive income $44,408$ $46,819$ Valuation difference on available-for-sale securities $648$ $1,2719$ Minority interests $3,432$ $3,644$ Total accumulated other comprehensive $648$ $1,2719$ Minority interests $3,432$ $3,644$ Total net assets $56,898$ $60,144$	Noncurrent liabilities		
Provision for retirement benefits $11,040$ $11,040$ Provision for losses on the removal of noncurrent assets $106$ $1$ Long-term guarantee deposited $7,704$ $7,669$ Other, net $936$ $929$ Total noncurrent liabilities $23,700$ $22,639$ Total liabilities $37,723$ $33,849$ Net assets $37,723$ $33,849$ Shareholders' equity $5,299$ $5,299$ Capital stock $5,299$ $5,299$ Capital surplus $3,610$ $3,610$ Retained earnings $44,408$ $46,819$ Treasury stock $(500)$ $(500)$ Total shareholders' equity $52,817$ $55,229$ Accumulated other comprehensive income $44,408$ $46,819$ Valuation difference on available-for-sale securities $648$ $1,2719$ Minority interests $3,432$ $3,644$ Total accumulated other comprehensive $648$ $1,2719$ Minority interests $3,432$ $3,644$ Total net assets $56,898$ $60,144$	Lease obligations	3,912	2,938
noncurrent assets         7,704         7,69           Other, net         936         92           Total noncurrent liabilities         23,700         22,63           Total liabilities         33,723         33,84           Net assets         37,723         33,84           Shareholders' equity         5,299         5,299           Capital stock         5,299         5,299           Capital surplus         3,610         3,610           Retained earnings         44,408         46,81           Treasury stock         (500)         (500)           Total shareholders' equity         52,817         55,229           Accumulated other comprehensive income         127         55,229           Valuation difference on available-for-sale securities         648         1,27           Total accumulated other comprehensive income         648         1,27           Minority interests         3,432         3,64           Total net assets         56,898         60,14	-	11,040	11,068
Other, net93692Total noncurrent liabilities23,70022,63Total liabilities37,72333,84Net assets37,72333,84Shareholders' equity5,2995,29Capital stock5,2995,29Capital stock3,6103,61Retained earnings44,40846,81Treasury stock(500)(500)Total shareholders' equity52,81755,22Accumulated other comprehensive income6481,27Valuation difference on available-for-sale securities6481,27Total accumulated other comprehensive6481,27Minority interests3,4323,64Total net assets56,89860,14		106	14
Total noncurrent liabilities23,70022,63Total liabilities37,72333,84Net assets37,72333,84Shareholders' equity25,2995,299Capital stock5,2995,2995,299Capital surplus3,6103,6103,610Retained earnings44,40846,811,610Treasury stock(500)(500)(500)Total shareholders' equity52,81755,22Accumulated other comprehensive income6481,27Valuation difference on available-for-sale securities6481,27Total accumulated other comprehensive6481,27Minority interests3,4323,64Total net assets56,89860,14	Long-term guarantee deposited	7,704	7,693
Total liabilities37,72333,84Net assetsShareholders' equityCapital stock5,2995,29Capital surplus3,6103,61Retained earnings44,40846,81Treasury stock(500)(500)Total shareholders' equity52,81755,22Accumulated other comprehensive income6481,27Valuation difference on available-for-sale securities6481,27Minority interests3,4323,64Total net assets56,89860,14	Other, net	936	922
Net assetsShareholders' equityCapital stock5,299Capital stock5,299Capital surplus3,610Retained earnings44,408Treasury stock(500)Total shareholders' equity52,817Accumulated other comprehensive income648Valuation difference on available-for-sale securities648Total accumulated other comprehensive income1,27Minority interests3,432At a sets56,898Could accumulated other comprehensive6481,27Minority interests3,432States56,898Could accumulated other comprehensiveStates56,898States56,898States56,898StatesStates56,898States <td>Total noncurrent liabilities</td> <td>23,700</td> <td>22,638</td>	Total noncurrent liabilities	23,700	22,638
Shareholders' equityCapital stock $5,299$ Capital surplus $3,610$ Retained earnings $44,408$ Marcel earnings $44,408$ Minority interests $648$ 100 me $648$ 100 me100 me $648$ 100 me <td>Total liabilities</td> <td>37,723</td> <td>33,841</td>	Total liabilities	37,723	33,841
Capital stock5,2995,29Capital surplus3,6103,610Retained earnings44,40846,81Treasury stock(500)(500)Total shareholders' equity52,81755,22Accumulated other comprehensive income6481,27Valuation difference on available-for-sale securities6481,27Total accumulated other comprehensive income6481,27Minority interests3,4323,64Total net assets56,89860,14	Net assets		
Capital stock5,2995,29Capital surplus3,6103,610Retained earnings44,40846,81Treasury stock(500)(500)Total shareholders' equity52,81755,22Accumulated other comprehensive income6481,27Valuation difference on available-for-sale securities6481,27Total accumulated other comprehensive income6481,27Minority interests3,4323,64Total net assets56,89860,14	Shareholders' equity		
Retained earnings44,40846,81Treasury stock(500)(500)Total shareholders' equity52,81755,22Accumulated other comprehensive income6481,27Valuation difference on available-for-sale securities6481,27Total accumulated other comprehensive income6481,27Minority interests3,4323,64Total net assets56,89860,14		5,299	5,299
Treasury stock(500)(500)Total shareholders' equity52,81755,22Accumulated other comprehensive income6481,27Valuation difference on available-for-sale securities6481,27Total accumulated other comprehensive income6481,27Minority interests3,4323,64Total net assets56,89860,14	Capital surplus	3,610	3,610
Treasury stock(500)(500)Total shareholders' equity52,81755,22Accumulated other comprehensive income6481,27Valuation difference on available-for-sale securities6481,27Total accumulated other comprehensive income6481,27Minority interests3,4323,64Total net assets56,89860,14	Retained earnings	44,408	46,814
Accumulated other comprehensive incomeValuation difference on available-for-sale securities6481,27Total accumulated other comprehensive income6481,27Minority interests3,4323,64Total net assets56,89860,14	Treasury stock	(500)	(500)
Accumulated other comprehensive incomeValuation difference on available-for-sale securities6481,27Total accumulated other comprehensive income6481,27Minority interests3,4323,64Total net assets56,89860,14		52,817	55,223
Valuation difference on available-for-sale securities6481,27Total accumulated other comprehensive income6481,27Minority interests3,4323,64Total net assets56,89860,14		·	
income Minority interests 3,432 3,64 Total net assets 60,14	Valuation difference on available-for-sale	648	1,271
Total net assets         56,898         60,14		648	1,271
Total net assets         56,898         60,14	Minority interests	3,432	3,649
			60,145
	Total liabilities and net assets	94,621	93,986

Consolidated Statements of Income		(Millions of yen)
	Fiscal 2011	Fiscal 2012
	(April 1, 2011	(April 1, 2012
	to March 31, 2012)	to March 31, 2013)
Operating revenue	78,162	78,847
Cost of operating revenue	51,058	50,081
Gross profit	27,104	28,766
Selling, general and administrative expenses	$22,\!697$	23,017
Operating income	4,406	5,748
Non-operating income		
Interest and dividends income	155	156
Amortization of negative goodwill	171	
Other, net	118	136
Total non-operating income	445	293
Non-operating expenses		
Interest expenses	163	129
Loss on disposal of noncurrent assets	26	78
Other, net	24	13
Total non-operating expenses	214	221
Ordinary income	4,637	5,820
Extraordinary loss		
Impairment loss	1,857	_
Loss on valuation of investment securities	10	368
Other, net	9	6
Total extraordinary loss	1,876	375
Income before income taxes and minority interests	2,760	5,445
Income taxes-current	2,028	1,617
Income taxes-deferred	(101)	778
Total income taxes	1,926	2,395
Income before minority interests	833	3,049
Minority interests in income	259	275
Net income	574	2,774

#### (2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income Consolidated Statements of Income (Millions of

Consolidated Statements of Comprehensive Income

Consolidated Statements of Comprehensive	Income	
1		(Millions of Yen)
	Fiscal 2011	Fiscal 2012
	(April 1, 2011	(April 1, 2012
	to March 31, 2012)	to March 31, 2013)
Income before minority interests	833	3,049
Other comprehensive income		
Valuation difference on available-for-sale securities	218	627
Total other comprehensive income	218	627
Comprehensive income	1,052	3,676
Comprehensive income attributable to		
Comprehensive income attributable to owners of the parent	793	3,397
Comprehensive income attributable to minority interests	258	278

(3) Consolidated Statements of Changes in Equity

5) Consolidated Statements of Changes in Equit	-	(Millions of Yen))
	Fiscal 2011	Fiscal 2012
	(April 1, 2011 to March 31, 2012)	(April 1, 2012 to March 31, 2013)
Chaugh alderes' accriter	to March 31, 2012)	to March 31, 2013)
Shareholders' equity Capital stock		
Balance at the beginning of the period	5,299	5,299
Balance at the end of the period	5,299	5,299
Capital surplus	0,200	0,200
Balance at the beginning of the period	3,610	3,610
Balance at the end of the period	3,610	3,610
Retained earnings	0,010	0,010
Balance at the beginning of the period	44,242	44,408
Changes of items during the period		11,100
Dividends from surplus	(408)	(367)
Net income	574	2,774
Total changes of items during the	165	2,406
Balance at the end of the period	44,408	46,814
Treasury stock		
Balance at the beginning of the period	(500)	(500)
Balance at the end of the period	(500)	(500)
Balance at the beginning of the period	52,651	52,817
Changes of items during the period		
Dividends from surplus	(408)	(367)
Net income	574	2,774
Total changes of items during the	165	2,406
Balance at the end of the period	52,817	55,223
Total accumulated other comprehensive income		
Valuation difference on available-for-sale securities		
Balance at the beginning of the period	428	648
Changes of items during the period		
Net changes of items other than	219	623
Total changes of items during the	219	623
Balance at the end of the period	648	1,271
Total accumulated other comprehensive income		
Balance at the beginning of the period	428	648
Changes of items during the period		
Net changes of items other than	219	623
Total changes of items during the	219	623
Balance at the end of the period	648	1,271

		(Millions of yen)
	Fiscal 2011	Fiscal 2012
	(April 1, 2011	(April 1, 2012
	to March 31, 2012)	to March 31, 2013)
Minority interests		
Balance at the beginning of the period	3,193	3,432
Changes of items during the period		
Net changes of items other than shareholders' equity	238	216
Total changes of items during the period	238	216
Balance at the end of the period	3,432	3,649
Total net assets		
Balance at the beginning of the period	56,273	56,898
Changes of items during the period		
Dividends from surplus	(408)	(367)
Net income	574	2,774
Net changes of items other than shareholders' equity	458	840
Total changes of items during the period	624	3,246
Balance at the end of the period	56,898	60,145

# (4) Consolidated Statements of Cash Flows

	Fiscal 2011	<u>(Millions of Yen</u> Fiscal 2012
	(April 1, 2011	(April 1, 2012
	to March 31, 2012)	to March 31, 2012
Cash flows from operating activities	to March 01, 2012/	to March 91, 2019/
Income before income taxes income	2,760	5,44
Depreciation and amortization	3,899	3,56
Impairment loss	1,857	
Amortization of goodwill	33	3
Amortization of negative goodwill	(171)	-
Increase (decrease) in allowance for doubtful accounts	183	2
Increase (decrease) in provision for retirement benefits	94	2
Increase (decrease) in provision for losses on the removal of noncurrent assets	(85)	(46
Interest and dividends income	(155)	(156
Interest expenses	163	12
Loss (gain) on disposal of noncurrent assets	26	7
Loss (gain) on valuation of investment securities	10	36
Decrease (increase) in notes and accounts receivable-trade	(551)	((
Decrease (increase) in inventories	119	13
(Decrease) increase in notes and accounts payable-trade	886	(608
Other, net	(390)	(13'
Subtotal	8,682	8,86
Interest and dividends income received	153	15
Interest expenses paid	(163)	(13'
Income taxes paid	(1,061)	(2,60'
Net cash provided by (used in) operating	7,610	6,27
Cash flows from investing activities		
Payments into time deposits	(300)	(320
Proceeds from withdrawal of time deposits	280	22
Purchase of securities	(1,049)	(3,794)
Proceeds from sales of securities	1,080	2,36
Purchase of property, plant and equipment	(1,091)	(1,309
Proceeds from sales of property, plant and equipment	_	55
Purchase of intangible assets	(70)	(118
Purchase of investment securities	(852)	(3,538
Proceeds from sales of investment securities	469	74
Payments of loans receivable	(18)	(16
Collection of loans receivable	27	2
Other, net	(43)	(133
Net cash provided by (used in) investing activities	(1,568)	(5,317)

		(Millions of Yen)
	Fiscal 2011	Fiscal 2012
	(April 1, 2011	(April 1, 2012
	to March 31, 2012)	to March 31, 2013)
Cash flows from financing activities		
Repayment of long-term loans payable	(20)	(2,010)
Proceeds from stock issuance to minority shareholders	8	-
Cash dividends paid	(408)	(367)
Cash dividends paid to minority shareholders	(28)	(59)
Repayments of lease obligations	(924)	(948)
Net cash provided by (used in) financing activities	(1,373)	(3,385)
Net increase (decrease) in cash and cash equivalents	4,669	(2,432)
Cash and cash equivalents at the beginning of the period	12,695	17,364
Cash and cash equivalents at the end of the period	17,364	14,932

(5) Explanatory Notes concerning Consolidated Financial Statements

(Going Concern Assumptions) Not applicable.

(Changes in Accounting Policies that Are Difficult to Distinguish from Changes in Accounting Estimates)

In accordance with revisions to the Corporation Tax Act of Japan, and effective from the fiscal year under review, certain consolidated companies have changed the method by which property, plant and equipment acquired after April 1, 2012 are depreciated based on the aforementioned Tax Act revisions. There is no material impact as a result of these changes.

(Segment and Other Information)

1. Overview of Reportable Segments

The reportable segments of the Asahi Broadcasting Group are its constituent units for which separate financial information is available and which are subject to periodic examination in order for the Board of Directors to determine the allocation of management resources and evaluate financial results.

The Group maintains three reportable segments with business activities undertaken primarily in the broadcasting, housing, and golf club business fields.

The broadcasting business comprises television, radio, and related broadcasting activities. The housing business is made up of housing exhibition site operating and related activities. The golf club business includes golf club operating activities.

2. Information on the Operating Revenue, Income or Loss, Assets, and Other Categories for Each Reportable Segment

Fiscal 2011 (April 1, 2011 to March 31, 2012) (Millions of Yen)

		Reportable	Segment			Amounts
	Broadcasting	Housing	Golf Club	Total	Adjustments (Note 1)	Recorded on Consolidated Financial Statements (Note 2)
Operating revenue Operating revenue from external customers Intrasegment operating	68,519	8,804	837	78,162	-	78,162
revenue and transfers	430	21	44	497	(497)	_
Total	68,950	8,826	881	78,659	(497)	78,162
Segment profit	3,312	1,069	24	4,406		4,406
Segment assets	77,258	8,121	9,461	94,841	(219)	94,621
Other categories Depreciation and amortization Increase in property, plant	3,360	442	96	3,899	_	3,899
and equipment and intangible noncurrent assets	450	1,123	22	1,596	_	1,596

Notes:

- 1. Adjustments are outlined as follows:
  - (1) The adjustment to segment operating revenue of -¥497 million represents the amount of intrasegment transaction elimination.
  - (2) The adjustment to segment assets of -¥291 million represents the amount of intrasegment receivables and payables elimination.
- 2. Segment profit refers to operating income recorded on the consolidated statement of income.
- 3. Long-term prepaid expenses and the amount of long-term prepaid expenses amortization are included in depreciation and amortization as well as the increase in property, plant and equipment and intangible noncurrent assets.

		Reportable	Segment			Amounts
	Broadcasting	Housing	Golf Club	Total	Adjustments (Note 1)	Recorded on Consolidated Financial Statements (Note 2)
Operating revenue						
Operating revenue from external customers	68,957	9,039	849	78,847	_	78,847
Intrasegment operating revenue and transfers	375	19	47	441	(441)	_
Total	69,333	9,059	896	79,289	(441)	78,847
Segment profit	4,507	1,197	44	5,748	_	5,748
Segment assets	75,964	8,954	9,384	94,303	(317)	93,986
Other categories						
Depreciation and amortization	3,051	429	86	3,567	_	3,567
Increase in property, plant and equipment and intangible noncurrent	1,363	1,006	46	2,416	_	2,416
assets						

Fiscal 2012 (April 1, 2012 to March 31, 2013) (Millions of Yen)

Notes:

- 1. Adjustments are outlined as follows:
  - (1) The adjustment to segment operating revenue of -¥441 million represents the amount of intrasegment transaction elimination.
  - (2) The adjustment to segment assets of -¥317 million represents the amount of intrasegment receivables and payables elimination.
- 2. Segment profit refers to operating income recorded on the consolidated statement of income.
- 3. Long-term prepaid expenses and the amount of long-term prepaid expenses amortization are included in depreciation and amortization as well as the increase in property, plant and equipment and intangible noncurrent assets.

## (Per Share Information)

	Fiscal 2011 (April 1, 2011 to March 31, 2012)	Fiscal 2012 (April 1, 2012 to March 31, 2013)
Net assets per share	1,309.24	1,383.45
Net income per share	14.06	67.93

Notes:

1. Net income per share (diluted) information has been omitted as there were no potential shares with a dilutive effect.

2. The basis for calculating net income per share is presented as follows:

	Fiscal 2011 (April 1, 2011 to March 31, 2012)	Fiscal 2012 (April 1, 2012 to March 31, 2013)
Net income per share		
Net income (Millions of Yen)	574	2,774
Amount not attributable to common shareholders (Millions of Yen)	_	_
Net income attributable to common stock (Millions of Yen)	574	2,774
Average number of common stock shares issued and outstanding during the period (Thousands of Shares)	40,836	40,836

3. The basis for calculating net assets per share is presented as follows:

	March 31, 2012	March 31, 2013
Total net assets (Millions of Yen)	56,898	60,145
Amount excluded from total net assets (Millions of Yen)		
(Minority interests)	(3,432)	(3,649)
Net assets attributable to common stock as of the end of the period (Millions of Yen)	53,465	56,495
Number of shares of common stock issued and outstanding as of the end of the period calculated under net assets per share (Thousands of Shares)	40,836	40,836

(Significant Subsequent Events) Not applicable.

## 5. Non-Consolidated Financial Statements

(1) Non-Consolidated Balance Sheets

March 31, 2012 March 31, 2013 Assets Current assets Cash and deposits 5,315 6,650 Notes receivable-trade 401 329 Accounts receivable-trade 11,571 11,705 Securities 8,708 7,938 Program accounts 958 868 Supplies 30 39 Short-term loans receivable 6 109Accounts receivable-other 925 526Deferred tax assets 1,285569Other, net 308 27429,478 29,047 Total current assets Noncurrent assets Property, plant and equipment Buildings 21,597 17.689 Accumulated depreciation (6, 597)(3,508)Buildings, net 15,000 14,181 Structures 1,572 1,650Accumulated depreciation (640)(689)Structures, net 931 960 Machinery and equipment 15,399 14,420 Accumulated depreciation (12,091)(11, 727)Machinery and equipment, net 3,307 2,692 Vehicles 185184Accumulated depreciation (143)(159)Vehicles, net 4125Tools, furniture, and fixtures 1.511998 Accumulated depreciation (1.168)(667)Tools, furniture, and fixtures, net 343330 4.637 4,466 Land Lease assets 7,7857,774Accumulated depreciation (3,354)(4,232)Lease assets, net 3,541 4,431 Construction in progress 104 555Total property, plant and equipment 28,799 26,755 Intangible assets Software 530267208Other, net 249Total intangible assets 779 476

(Millions of Yen)

		(Millions of Yen)
	March 31, 2012	March 31, 2013
Investments and other assets, gross		
Investment securities	11,390	13,256
Stocks of subsidiaries and affiliates	1,736	1,738
Long-term loans receivable from employees	36	27
Long-term loans receivable from subsidiaries and affiliates	350	300
Long-term prepaid expenses	6	6
Deferred tax assets	3,720	3,338
Other, net	701	657
Allowance for doubtful accounts	(241)	(241)
Total investments and other assets	17,701	19,082
Total noncurrent assets	47,279	46,314
Total Assets	76,757	75,361
Liabilities		
Current liabilities		
Current portion of long-term loans payable	2,000	-
Lease obligations	935	960
Accounts payable-other	5,577	5,587
Accrued expenses	1,293	1,366
Income taxes payable	1,276	285
Accrued consumption taxes	315	285
Advances received	184	220
Deposits received	299	197
Provision for directors' bonuses	42	73
Provision for losses on the removal of noncurrent assets	-	45
Provision for environmental measures	45	—
Asset retirement obligations	_	6
Notes payable-facilities	46	134
Total current liabilities	12,017	9,162
Noncurrent liabilities		
Lease obligations	3,898	2,927
Provision for retirement benefits	10,624	10,621
Provision for losses on the removal of noncurrent assets	106	14
Asset retirement obligations	12	0
Other, net	87	87
Total noncurrent liabilities	14,729	13,650
Total liabilities	26,747	22,812
—		

		(Millions of Yen)
	March 31, 2012	March 31, 2013
Net assets		
Shareholders' equity		
Capital stock	5,299	5,299
Capital surplus		
Legal capital surplus	3,515	3,515
Other capital surplus	95	95
Total capital surplus	3,610	3,610
Retained earnings		
Legal retained earnings	450	450
Other retained earnings		
Reserve for advanced depreciation of noncurrent assets	105	105
General reserve	37,400	37,400
Retained earnings brought forward	2,998	4,918
Total retained earnings	40,953	42,873
Treasury stock	(500)	(500)
Total shareholders' equity	49,362	51,282
Valuation and translation adjustments		
Valuation difference on available-for- sale securities	647	1,265
Total valuation and translation adjustments	647	1,265
Total net assets	50,010	52,548
Total liabilities and net assets	76,757	75,361

## (2) Non-Consolidated Statements of Income

	Eigenel 9011	(Millions of Yen) Fiscal 2012
	Fiscal 2011	
	(April 1, 2011	(April 1, 2012
	to March 31, 2012)	to March 31, 2013)
Operating Revenue		
Income from television business	57,646	58,591
Income from radio business	2,859	2,772
Other proceeds, Other revenue	3,885	3,385
Total operating revenue	64,390	64,749
Cost of operating revenue		
Personal expenses	8,469	8,350
Program expenses	18,659	18,421
Network expenses	6,233	5,957
Maintenance and operating expenses	991	1,084
Event expenses	2,014	1,758
Depreciation and amortization, Depreciation	2,984	2,709
Other cost	1,453	1,279
Total cost of operating revenue	40,805	39,558
Gross profit	23,585	25,190
Selling, general and administrative expenses		
Personal expenses	3,981	4,214
Business advertising expenses	1,267	1,260
Agent fee	10,795	11,08′
Repair expenses	871	88
Provision of allowance for doubtful accounts	216	-
Depreciation and amortization	339	306
Other, net	3,122	3,183
Total selling, general and administrative expenses	20,593	20,93'
Operating income	2,991	4,253
Non-operating income		
Interest income	33	30
Dividends income	164	200
Other, net	101	100
Total non-operating income	299	$34^{4}$
Non-operating expenses		
Interest expenses	162	129
Loss on disposal of noncurrent assets	26	5
Other, net	20	(
Total non-operating expenses	209	198
Ordinary income		
	3,081	4,398

	Fiscal 2011 (April 1, 2011 to March 31, 2012)	(Millions of Yen) Fiscal 2012 (April 1, 2012 to March 31, 2013)
Extraordinary loss		
Impairment loss	1,826	_
Loss on valuation of investment securities	10	367
Other, net	0	6
Total extraordinary loss	1,836	373
Income before income taxes	1,244	4,024
Income taxes-current	1,403	972
Income taxes-deferred	(109)	765
Total income taxes	1,293	1,737
Net income	(49)	2,287

) Non-Consolidated Statements of Changes in I	1	(Millions of Yen)
	Fiscal 2011	Fiscal 2012
	(April 1, 2011	(April 1, 2012
	to March 31, 2012)	to March 31, 2013)
Shareholders' equity		
Capital stock		
Balance at the beginning of the period	5,299	5,299
Balance at the end of the period	5,299	5,299
 Capital surplus		
Legal capital surplus		
Balance at the beginning of the period	3,515	3,518
Balance at the end of the period	3,515	3,51
 Other capital surplus		
Balance at the beginning of the period	95	9
Balance at the end of the period	95	9
 Total capital surplus		
Balance at the beginning of the period	3,610	3,610
Balance at the end of the period	3,610	3,61
Retained earnings		
Legal retained earnings		
Balance at the beginning of the period	450	45
Balance at the end of the period	450	45
Other retained earnings		
Reserve for advanced depreciation of noncurrent assets		
Balance at the beginning of the period	105	10
Balance at the end of the period	105	10
 General reserve		
Balance at the beginning of the period	37,400	37,40
Balance at the end of the period	37,400	37,40
Retained earnings brought forward	,	,
Balance at the beginning of the period	3,455	2,99
Changes of items during the period	-,	_,
Dividends from surplus	(408)	(367
Net income (loss)	(49)	2,28
Total changes of items during the period	(457)	1,91
Balance at the end of the period	2,998	4,91
Total retained earnings		
Balance at the beginning of the period	41,410	40,95
Changes of items during the period	,	-,
Dividends from surplus	(408)	(367
Net income	(400)	2,28
Total changes of items during the period	(457)	1,91
Balance at the end of the period	40,953	42,873
Datance at the end of the period	40,303	42,076

(3) Non-Consolidated Statements of Changes in Equity

		(Millions of Yen)	
	Fiscal 2011	Fiscal 2012	
	(April 1, 2011	(April 1, 2012	
	to March 31, 2012)	to March 31, 2013)	
Treasury stock			
Balance at the beginning of the period	(500)	(500)	
Balance at the end of the period	(500)	(500)	
Balance at the beginning of the period	49,820	49,362	
Changes of items during the period			
Dividends from surplus	(408)	(367)	
Net income (loss)	(49)	2,287	
Total changes of items during the	(457)	1,919	
Balance at the end of the period	49,362	51,282	
Valuation and translation adjustments			
Valuation difference on available-for-sale securities			
Balance at the beginning of the period	426	647	
Changes of items during the period			
Net changes of items other than	220	618	
Total changes of items during the	220	618	
Balance at the end of the period	647	1,265	
Balance at the beginning of the period	426	647	
Changes of items during the period			
Net changes of items other than	220	618	
Total changes of items during the	220	618	
Balance at the end of the period	647	1,265	
— Net assets Total			
Balance at the beginning of the period	50,247	50,010	
Changes of items during the period			
Dividends from surplus	(408)	(367)	
Net income (loss)	(49)	2,287	
Net changes of items other than shareholders' equity	220	618	
Total changes of items during the period	(236)	2,537	
Balance at the end of the period	50,010	52,548	

## 6. Other (1) Breakdown of Non-Consolidated Operating Revenue

	Fiscal 2011 (April 1, 2011 to March 31, 2012)	Fiscal 2012 (April 1, 2012 to March 31, 2013)	Increase / (Decrease)	% Change
Television broadcasting business revenue	Millions of Yen	Millions of Yen	Millions of Yen	%%
Time	20,931	20,881	(49)	(0.2)
$\operatorname{Spot}$	34,490	35,467	976	2.8
Program sales	2,225	2,242	17	0.8
Subtotal	57,646	58,591	944	1.6
Radio broadcasting business revenue	2,859	2,772	(86)	(3.0)
Other	3,885	3,385	(499)	(12.9)
Total	64,390	64,749	358	0.6